

22/23 DSG Revenue Budget

	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by	
Service	Budget	Budget	Budget	Variation Over/ (Under)	Contra to/from Earmarked Reserves	Reason for Net Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	
Schools Block	3,180	(100)	3,079	(31)	(31)	This minor under-spend relates primarily to less demand for DBS checks and small savings in EMTAS from a part FTE vacancy and additional income. There is just and overall £0.005m increase in forecast since Q2 with the expected demand for DBS checks rising since Q2.
Early Years Block	35,458	(30)	35,428	(1,637)	(1,637)	There is an adverse movement of variance by £0.021m from Q2 is mainly due to increase in pay inflation for SEND Integrated Services - Early Years. There is £0.5m recoupment for over payments to all school for 2 years old and 3-4 years old in first term. The service is showing further £1.154m underspend on 3-4 years old mainly due to revised funding has been issued in Aug. by ESFA, there is an overspend of £0.143m for 2 years old funding. Any over or under budget will be adjusted by ESFA in Nov./Dec. revised allocations. This is offset by planned use of reserves (as spend in 22/23) for post covid recovery grants to the sector - see below There are minor under-spends in the service teams funded by this DSG block( aka the 5% top slice), which amount to £0.125m caused by a number of staff vacancies and planned changes in service delivery.
High Needs block	63,954	(895)	63,060	4,939	4,939	<p>The forecast is based on current predictions for the current Academic year and is historically subject to much variability. Currently the forecasted over-spend consists of a number of large budgets/ costs which are subject to interventions by the SEND &amp; Inclusion Change programme (SICP). The over-arching aim over the long term (as funding for SEND is a national issue) is to reduce high costs volumes while increasing lower costs areas of service. For example reducing the reliance of Independent Specialist Provision and increasing "SEND Top-ups" to mainstream and special schools. A decision taken at the inception of the SEND &amp; Inclusion Change programme to set budgets for services as they might be after several years of the change programme (i.e. Aspirational) does lead to several reported large over/ under-spends as budget is set for the future while the forecasted costs are for the present, Therefore a holistic view is best taken.</p> <p>There is an adverse variance of an increased overspend of £2.3671m from Q2 to a forecasted overall overspend of £4.939m, mainly due to increase pressure in Independent Special schools, Post16, Hospital Education and Alternative Provisions.</p> <p>The demand on the Independent special schools has increased and forward projections have therefore, followed suite with an increased forecasted spend of £0.914m. September had 35 places growth. Oct 6. Nov is projected at 14 known cases. There are now 8 projected per month until the end of the year. For the whole of 2021-22 there were 277 places purchased at £54k, Q2 22/23 the forecasted numbers were 327 @£57k, for Q3 it is now forecasted at 337 @ £58k. The overall overspend is forecasted to be £4.965m</p> <p>The overall forecast also includes variances related to:-</p> <p>a) (£1.908)m underspend - 0.5% Disapplication from SB to HNB offset by£2.245m overspend - Future DSG Savings that are required from the DSG recovery plan in future years less £0.197m achieved earlier.</p> <p>b) £1.672m overspend on SEND Commissioning and £0.270m overspend on Hospital Tuition(increased demand since Q2 of £0.170m)</p> <p>c) (£0.130m) under-spend on Specialist Resource Provision, an increased underspend of £0.056m since Q2.</p> <p>d) (£0.707m) underspend on Alternative provisions &amp; ABP, a decreased underspend of £0.579m since Q2.</p> <p>e) (£0.883m) underspend on for Mainstream and Special School EHCP Top Ups, there has been forecasted increased spend since Q2 of £0.412m mainly on Special School Top ups.</p> <p>f) (£0.358)m underspend on Post 16, a decreased underspend of £0.343m since Q2.</p>
Central Services block	2,127	0	2,127	90	90	There is no change from Q2. Budgeted shortfall in the CSSB that will be covered from reserves at year end dependent on final outturn of the rest of the CSSB. Of expected £0.351m use of reserves, there are underspends of £0.093m on the copywrite licences bill and £0.150m for Children's Safeguarding which is now being funded outside the DSG as part of the wider CAMHS contracts.
<b>Net Education Service DSG Spending</b>	<b>104,719</b>	<b>(1,025)</b>	<b>103,694</b>	<b>3,361</b>	<b>3,361</b>	
Schools Block	137,999	0	137,999	49	49	Minor timing discrepancy between ISB budget and update for Academy conversions
Early Years Block	314	0	314	1,143	1,143	Agreed Post Covid support / development grants to all EY providers agreed by School Forum as a planned and approved use of EY DSG reserves. The second round of applications is due in January so this is an estimate of possibly applications.
High Needs block	7,575	0	7,575	0	0	
Central Services block	2,001	0	2,001	(60)	(60)	Minor Underspend on Central services
<b>Net Non Education DSG Spending</b>	<b>147,889</b>	<b>0</b>	<b>147,889</b>	<b>1,132</b>	<b>1,132</b>	
Schools Block	0	(140,008)	(140,008)	0	0	
Early Years Block	0	(35,742)	(35,742)	0	0	
High Needs block	0	(70,635)	(70,635)	0	0	
Central Services block	0	(4,128)	(4,128)	0	0	
<b>Net DSG Income</b>	<b>0</b>	<b>(250,513)</b>	<b>(250,513)</b>	<b>0</b>	<b>0</b>	
<b>NET DSG</b>	<b>252,608</b>	<b>(251,538)</b>	<b>1,070</b>	<b>4,493</b>	<b>4,493</b>	

**Annex B Reserves - Education Services - Chris Baird****Strategic Director - Nigel Minns****Portfolio Holders - Cllr Kam Kaur (Education)**

<b>Reserve</b>	<b>Approved Opening Balance 01/04/2022 £'000</b>	<b>Movement in Year £'000</b>	<b>Effect of Outturn £'000</b>	<b>Closing Balance 31/03/2023 £'000</b>
DSG Reserve - Central Block	489		-30	459
DSG Reserve - Early Years Block	2,932		494	3,426
DSG Reserve - High Needs Block	(15,980)		-4939	(20,919)
DSG Reserve - Schools Block (Growth Fund)	871	(1,070)	0	(199)
DSG Reserve - Schools Block (other)	590		-18	572
<b>Total</b>	<b>(11,098)</b>	<b>(1,070)</b>	<b>(4,493)</b>	<b>(16,661)</b>

Annex B2 Non-DSG Revenue - Education Services - Chris Baird  
Strategic Director - Nigel Minns

Portfolio Holders - Cllr Kam Kaur (Education)

22/23 Non-DSG Revenue Budget

	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				
Service	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	Reason for Net Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Education Services	2,554	(777)	1,778	(83)	0	(183)	0	100	There is favourable change in variance of £0.091m since Q2 due to reduction on Historic Early Retirement Pension costs and HR Occupational Health with under-spends of £0.051m and £0,026m respectively. This budget contains a savings target of £0.207m which is partially funding by one-off £184k underspend on Pears centre. There are plans to achieve the savings although these have not been instigated yet) and the Interim AD with new in-coming permanent AD ( alone with their SLT) will address this going forward. There are also unbudgeted consultancy fees of £0.180m estimated against the service with mitigations. This is a one off cost in 2022/23.
Education & Early Years	4,078	(2,079)	1,999	161	0	1	66	94	There has been a small increase of £0.009m in forecasted variance since Q2. There is an increase of £0.031m on Education, Capital & Sufficiency team due to increased Consultant cost and high legal cost SLA usage. Overall the major variances include staff costs, due to demand, in the Early Years Strategy team, Virtual School and the Safeguarding & Intervention service. The Education, Capital & Sufficiency team are forecasting an overall £0.031m overspend due to increased Consultant cost and high legal cost SLA usage.
SEND & Inclusion	8,064	(2,641)	5,422	147	0	12	36	99	There is a favourable variance reduction of £0.200m from Q2 mainly due to delay in implementing the SEND & Inclusion change programme. The spend on this project will be funded from earmarked reserve. Also there is also reduction in overspend of SENDAR service. Within the SENDAR service there is also a forecasted over-spend of £0.461m,consisting of staffing , legal and mediation costs, all of which have been highlighted in the MTFS along with plans to mitigate some of these over-spends. Also there is small overspend of £0.039m overspend on Access to Education, however these over-spends are partially offset by under-spends elsewhere in the service most notably Education Psychologists (£0.147m), underspend of £0.078m on Ethnic Minority & traveller achievement Service, and a £0.134m underspend on SEND Integrated service.
Education Service Delivery	6,445	(5,080)	1,364	61	0	-36	6	91	There is favourable forecasted variance reduction of £0.147m since Q2 mainly due to reduction in the overspend in the ACL and Music Service. The overall pressure on ACL is a forecasted over -spend of £0.155m due to grant & fees reductions. The service is now reviewing provision which should bring expenditure back in line with the grant/ fees from next financial year - so this is a one off issue. There is a forecasted over-spend for the Music service of £0.074m due to reduction in traded income as they continue to recover from losses of trade due to COVID. These two major pressures are off-set by £0.088m underspend on Education Development and delivery service and minor operational under-spends and some increased traded surplus.
Net Service Spending (excluding DSG)	21,141	(10,577)	10,563	286	0	(206)	108	384	

**Annex B Reserves - Education Services - Chris Baird****Strategic Director - Nigel Minns****Portfolio Holders - Portfolio Holders - Cllr Kam Kaur (Education)**

<b>Reserve</b>	<b>Approved Opening Balance 01/04/2022 £'000</b>	<b>Movement in Year £'000</b>	<b>Effect of Outturn £'000</b>	<b>Closing Balance 31/03/2023 £'000</b>
School Improvement Monitoring & Brokering Reserve	893		0	893
Education management information system	46		(1)	45
<b>Total</b>	<b>939</b>	<b>0</b>	<b>(1)</b>	<b>938</b>
Education Transformation Fund	1,425	(184)	208	1,449
Schools in financial Difficulty	1,641		0	1,641

Annex B Savings - Education Services - Chris Baird  
 Strategic Director - Nigel Minns  
 Portfolio Holders - Cllr Kam Kaur (Education)

Saving Proposal	Target £'000	Actual £'000	Forecast £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
<b>NEETs contract</b> - More effective contracting of the service to support those not in employment, education or training.	10	10	10	0	
<b>Savings on third party spend</b> - Review of services purchased from third parties to ensure value for money.	66	0	0	66	Not achieved/ identified
<b>Traded income</b> - Increased traded income from Governor and Attendance services as well as a review to modernise music services.	10	10	10	0	
<b>Vacancy management</b> - Reduction in staffing budgets through recognising natural underspends from staff turnover.	100	0	0	100	Work taking place to capture this for this financial year
<b>Total</b>	<b>186</b>	<b>20</b>	<b>20</b>	<b>166</b>	

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years	2022/23 £'000	2023/24 £'000	2024/25 onwards	Total £'000	Variance in Year £'000	Total Variance £'000	
Learning - Non Schools														
11399000	CMS Music Instruments Purchases 2015/16 - 2017/18	105	0	0	0	105	105	0	0	0	105	0	0	
11583000	Early Years Capital Fund/ Dunchurch Infants	132	10	0	0	142	132	10	0	0	142	0	0	Project complete @ Qtr3 2022-23
Learning - Other														
10008000	Education - S106 Financing	1	0	0	0	1	1	0	0	0	1	0	0	
11393000	Minor Works Block Header 15/16	663	0	0	0	663	663	0	0	0	663	0	0	
11573000	Planning & Development block header E&L	101	154	100	33	389	101	151	-65	202	389	-4	-0	Expecting to move feasibility costs shortly in respect of schemes now approved as main projects which will release feasibility funding for future projects
11621000	High Meadow Infant School - New Classrooms, group rooms and Toilets	2,219	41	0	0	2,260	2,219	41	0	0	2,260	0	0	Park at year end 2022-23 - project complete
11630000	Minor Works E&L	327	-58	1	0	269	327	-58	1	0	269	0	0	.
11678000	Seedlings Nursery HRI Wellesbourne - Modular Building	119	2	0	0	121	119	0	0	0	119	-2	-2	Balance of S106 remaining to be cleared and then project parked
11682000	Temporary Classroom Removal	141	0	0	0	141	141	0	0	0	141	0	0	
11683000	Healthy Pupil Capital Fund	0	0	0	0	0	0	0	0	0	0	0	0	
11807000	Maintained Nursery Schools Capital Funding to Ensure Access for Children with SEND & Inclusion	112	-6	0	0	106	112	-6	0	0	106	0	0	.
11965000	improvements at Bunting Preschool to the Capital Programme at an estimated cost of £250,000 to be funded from section 106 receipts (£228,000) and a contribution by the School (£22,000).	0	228	0	0	228	0	228	0	0	228	0	0	
11999000	Clopton Nursery	0	40	0	0	40	0	40	0	0	40	0	0	Project complete - to be closed at end of 2022-23
12012000	Sunbeams Nursery based at Radford Semele CofE School	0	57	0	0	57	0	57	0	0	57	0	0	School Led scheme - 50% paid so far, 50% due on completion
Primary - expansion														
11255000	Paddox school extension Targeted Basic Need	2,749	0	0	0	2,749	2,749	-10	0	0	2,739	-10	-10	Unused creditor to be returned to Basic Need funding at year end and project closed (scheme completed 2015)
11386000	Long Lawford permanent expansion	2,734	0	408	0	3,142	2,734	0	408	0	3,142	0	0	Qtr3 still awaiting Highways S278 approval to proceed with remainder of project
11570000	Coten End Primary School	168	0	0	0	168	168	-0	0	0	168	-0	-0	Unused creditor to be returned to Basic Need funding at year end and project closed (scheme completed 2017)
11628000	Michael Drayton Primary - Expansion	2,456	0	0	0	2,456	2,456	0	0	0	2,456	0	0	
11646000	Barford St Peters - Extension of Kitchen facilities	235	0	0	0	235	235	0	0	0	235	0	0	Park @ Q4 data cleanse - project complete
11677000	Harbury Primary School - Internal Alterations	0	0	93	0	93	0	0	0	0	0	0	-93	Project is complete - park at year end
11736000	Weddington Primary School - Bulge Class	4	58	88	0	150	4	58	0	0	62	0	-88	Prop Serv confirmed scope reduced - unused S106 to be utilised elsewhere. Project complete - to be parked at year end
11779000	Whitnash Primary, Expansion of 2 additional Classrooms	179	590	580	0	1,349	179	672	497	0	1,349	83	0	No forecasts/spend profile from PM - estimates based on actuals therefore have to be increased when new actuals arise.
11843000	Long Lawford Primary School - Studio Hall	436	199	0	0	635	436	199	0	0	635	0	0	Project complete - park at year end
11851000	Burton Green Primary School	0	0	290	0	290	0	0	290	0	290	0	0	
11863000	Lighthorne Heath Primary School, Lighthorne	0	0	146	0	146	0	0	146	0	146	0	0	
12000000	Radford Semele CE Primary School	0	16	0	0	16	0	16	0	0	16	0	0	Project complete - park at year end
12001000	Former Radio mast site (Houlton) Rugby (expansion at St Gabriels)	0	663	0	0	663	0	663	0	0	663	0	0	
12011000	Bridgetown Primary School - Hall and Grounds Enhancements of Shared Fac	0	29	0	0	29	0	29	0	0	29	0	0	
12013000	Southam St James	0	30	0	0	30	0	30	0	0	30	0	0	
12020000	Oakley School - Primary phase temporary solutions at Bishops Tachbrook, Briar Hill and St Margarets	0	0	1,186	0	1,186	0	70	1,116	0	1,186	70	0	Initial feasibility and survey spend arising in current financial year; main construction will be during 2023-24 for school handover Sep 23
12030000	Long Itchington	0	58	195	0	254	0	58	195	0	254	0	0	
Primary - new														
11384000	New School, The Gateway, Rugby (Griffin School)	309	2,365	4,538	0	7,213	309	2,495	4,408	0	7,213	130	0	Internal fees higher than previously estimated
12034000	Myton Gardens Primary School (new)	0	100	10,000	3,300	13,400	0	100	10,000	3,300	13,400	0	0	
Primary - other														
11319000	Eastlands Primary temporary classroom	119	0	0	0	119	119	0	0	0	119	0	0	
11847000	Kingsway site changes to aid Academy conversion	156	135	4,873	0	5,165	156	141	4,967	0	5,265	6	100	Tenders received and over budget - discussions taking place with contractors but likely to need to seek approval for additional funding. £100k CIF inflation funding (Corp Res) added at Q3
11861000	Bridgetown Primary, Stratford upon Avon	57	0	0	0	57	57	0	0	0	57	0	0	Previously forward funded from BN - now received and applied S106. Project complete.
11944000	Quinton Primary School - Improvements works including an outdoor space for EYSF	94	0	0	0	94	94	12	0	0	106	12	12	Previously forward funded from Basic Need - now S106 received and applied. Project complete.
11957000	Alveston Cof E Primary - fencing	0	60	0	0	60	0	60	0	0	60	0	0	
12021000	Lighthorne Heath Primary School refurbishment	0	164	0	0	164	0	164	0	0	164	0	0	
12029000	Rokeby Primary School - levelling the playing field	0	30	0	0	30	0	28	0	0	28	-2	-2	Works carried out Sep-Nov22. Project Complete. £1,916 to be returned to Structural Maintenance 11969000 (Enabling Serv)
12042000	Brownsover	0	0	0	0	0	0	0	965	0	965	0	965	@Qtr3 no Prop Serv project set up yet as feasibility still being finalised
School access														
11800000	Schools Access 20-21	552	0	0	0	553	552	0	0	0	553	0	0	

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years	2022/23 £'000	2023/24 £'000	2024/25 onwards	Total £'000	Variance in Year £'000	Total Variance £'000	
11897000	Disability Access Block Header 2021/22	601	60	0	0	661	601	60	0	0	660	-0	-0	
12010000	Disability & Access Block Header	0	694	0	0	694	0	517	177	0	694	-177	-0	Newbold & Tredington, Holy Trinity and Goodyer's End works still to be commenced - forecast only included in 2022-23 where costs are known (N&T)
<b>Secondary - expansion</b>														
11472000	Kineton High School	3,187	0	0	0	3,187	3,187	0	0	0	3,187	0	0	
11645000	Coleshill Secondary School	3,339	0	0	0	3,339	3,339	0	0	0	3,339	0	0	
11776000	Campion School Expansion Phase 2	4,719	3,571	689	0	8,979	4,719	3,750	103	0	8,572	179	-407	S106 reduced by £407k to match actual allocation, BN not altered. Construction complete and school operational Sep22 - final snagging, retention and fees bills awaited
11842000	Stratford Upon Avon School - Dining Facilities	1,332	0	0	0	1,332	1,332	27	0	0	1,359	27	27	Defects period ended 18/11/22 - project complete. Unclear if there are any further costs likely - current overspend of £27k will need to be funded from additional Basic Need
11859000	Stratford Upon Avon School - 2fe expansion	758	5,787	7,229	0	13,773	758	265	7,250	5,500	13,773	-5,522	0	Project at Planning permission stage - construction planned to start April 2023 with a target completion in Aug 24 so forecast reprofiled to reflect this timescale (no forecasts from Prop Serv PM)
11860000	Etone College - 1fe expansion	68	2,377	2,309	0	4,753	68	2,377	2,309	0	4,753	0	0	Project is school (Academy) led so unclear of timescale of project - awaiting invoices from school for our funding contribution.
12014000	The Queen Elizabeth Academy Atherstone	0	500	1,765	0	2,265	0	500	1,765	0	2,265	0	0	School (Academy) Led project - unclear of timescales for contributions to be paid over so profile of spend is estimated
12022000	Shipston High School - expansion	0	50	1,000	9,481	10,531	0	35	6,000	4,497	10,531	-15	0	Feasibility costs to be transferred - target construction dates Jun23 to Aug 24 so forecasts estimated to reflect that.
<b>Secondary - new</b>														
11730000	New School Leamington (Oakley School)	414	8,000	38,025	9,712	56,151	414	8,000	38,025	9,712	56,151	0	0	Unable to sign construction contract yet due to delays with planning permission, discharge of planning conditions, S278 approval, road closure approval and tender bid/report. This delay could impact on the target completion date of Aug24, but also could cause increased costs which may result in an additional funding requirement for the project unless issues can be resolved shortly.
<b>Secondary - other</b>														
12009000	Myton School, Warwick - New 6th form teaching block	0	3,000	3,130	0	6,130	0	2,636	3,494	0	6,130	-364	0	Academy led project - unclear on exact timescales for expenditure but project due to be operational Sep23 and construction is underway
12031000	Aylesford School washroom facilities	0	102	0	0	102	0	102	0	0	102	0	0	
<b>SEN - other</b>														
11589000	SEND facilities block header	266	51	0	0	317	266	31	20	0	317	-20	0	Sub projects both operationally complete - unclear if Prop Serv fees are still to be charged so forecast moved to future year.
11631000	Specialist Nurture Provision at Special School	0	0	200	0	200	0	0	200	0	200	0	0	
<b>SEN - expansion</b>														
11624000	Evergreen school - Reconfiguration of classrooms	65	0	0	0	65	65	0	185	0	250	0	185	Project complete - Basic Need removed at Q2 (project scope reduced) but funding shortly to be transferred to new Evergreen scheme (replacing the reduced scope) so added back at Q3
11641000	Keeping SEND pupils local	0	0	190	0	190	0	62	128	0	190	62	0	Only £142k allocated to individual projects to date and limited progress so far.
<b>SEN - new</b>														
11350000	New AEN School McIntyre Discovery Academy (Former Manor Park)	6,009	0	0	0	6,009	6,009	0	0	0	6,009	0	0	
11644000	Water Orton Evergreen Unit	583	0	0	0	583	583	0	0	0	583	0	0	
11750000	Old Pears Site / Warwickshire Academy	15,569	1,540	56	0	17,166	15,569	1,540	57	0	17,166	-1	-0	At Qtr 3 it is believed that all expenditure has ben incurred except final payments for the Hydrotherapy Pool works and the FFE. It is possible that there may be a small underspend once all final bills are paid.
<b>Learning - Devolved</b>														
10554000	Devolved/School Level Budgets	0	0	0	0	0	0	0	0	0	0	0	0	
11899000	S106 Contribution to the DFE for Lower Farm	0	0	1,300	0	1,300	0	0	1,300	0	1,300	0	0	
<b>Grand Total</b>		<b>51,079</b>	<b>30,695</b>	<b>78,390</b>	<b>22,527</b>	<b>182,691</b>	<b>51,079</b>	<b>25,148</b>	<b>83,941</b>	<b>23,210</b>	<b>183,378</b>	<b>-5,547</b>	<b>687</b>	

Annex C Revenue - Fire & Rescue Service - Ben Brook  
Strategic Director - Mark Ryder  
Portfolio Holders - Cllr Andy Crump (Fire & Rescue and Community Safety)

22/23 Revenue Budget

	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				
Service	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/Transformation funds	Contra to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	Reason for Net Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Fire Leadership Team	1,142	(179)	963	(9)				(9)	No notable variances on individual cost centres. There has been a big change in the anticipated use of the LRF Reserve (Local Resilience Forum). This is due to a change in the prioritisation of funding. LRF will now be using in-year DLUCH funding to cover the costs of anticipated work this year.
AM Response	16,050	(7)	16,043	(87)		8		(95)	The overall underspend within the area of Response has decreased, which is largely due to anticipated overspend within Technical. Due to break-ins at on-call stations, CCTV has been installed and equipment replaced. There have also been some planning costs in anticipation of future potential industrial action, alongside fuel inflation pressures within Transport.
AM Protection	3,264	(544)	2,720	123				123	The majority of this overspend is still relating to the delay in the Minerva unit being sited and operational, which is having a knock-on effect on outsourcing training costs.
AM Prevention	2,339	(338)	2,000	4		(3)		7	Ongoing discussions with Public Health and focus on the Hospital to Home budget has confirmed the current funding can cover expected costs for this financial year with no impact on the Reserve. Overall, the Prevention forecast is fairly balanced with little variance with underspends within the area offsetting overspends in other cost centres.
Business Support	1,525	0	1,525	50		27		23	Reconciliation work undertaken by West Yorkshire Pension Fund has highlighted the potential for historic pension corrections that may result in revenue costs. This has currently been estimated at £40k although further investigation work is required until this is completely resolved. The remainder variance of £23k is a reduced overspend on IT and Communications. Due to the delay in some projects, anticipated increased contract spend will not materialise until next financial year.
<b>Net Service Spending</b>	<b>24,320</b>	<b>(1,068)</b>	<b>23,251</b>	<b>81</b>	<b>0</b>	<b>32</b>	<b>0</b>	<b>49</b>	



**Annex C Reserves - Fire & Rescue Service - Ben Brook**  
**Strategic Director - Mark Ryder**  
**Portfolio Holders - Cllr Andy Crump (Fire & Rescue and Co**

<b>Reserve</b>	<b>Approved Opening Balance 01/04/2022 £'000</b>	<b>Movement in Year £'000</b>	<b>Effect of Outturn £'000</b>	<b>Closing Balance 31/03/2023 £'000</b>
Emergency Service Network	907		(8)	899
Pensions Reserve	133		(27)	106
Vulnerable People Earmarked Reserve	143		3	146
Local Resilience Forum	392			392
<b>Total</b>	<b>1,575</b>	<b>0</b>	<b>(32)</b>	<b>1,543</b>

Annex C Reserves - Fire & Rescue Service - Ben Brook  
 Strategic Director - Mark Ryder  
 Portfolio Holders - Cllr Andy Crump (Fire & Rescue an

Saving Proposal	Target £'000	Forecast £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
<b>Further savings on third party spend</b> - Review of services purchased from third parties to ensure value for money	43	0	43	The Service has limited third party spend and due to regional and national procurement, costs in this area are already cost effective. The Service are not expecting to achieve the third party spend saving in 2022/23 primarily due to increased third party spend due to the delay in successfully siting the Minerva unit. Any likelihood of the savings being achieved by other methods or absorbed within the Service is extremely low because of the increase in operational activity over the summer due to extreme heat
<b>Total</b>	<b>43</b>	<b>0</b>	<b>43</b>	

Chief Fire Officer - Ben Brook  
Strategic Director - Mark Ryder  
Portfolio Holders - Councillor Crump (Fire and Community Safety)

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11895000	Vehicle Replacement Programme 2021/22	837	0	425	0	1,262	837	0	425	0	1,262	0	0	3 x Volvo Fire Appliances @ £275k each, 1 x Command Support Vehicle @ £250k, Van @£16,500 - Revenue contribution for 2 Hospital to Home vehicles have been removed as will not be delivered until next financial year.
11974000	Vehicle Replacement Programme 2022/23	0	1,167	0	0	1,167	0	1,092	0	0	1,092	-76	-76	
<b>Sub Total - F&amp;R Self Financing Projects</b>		<b>837</b>	<b>1,167</b>	<b>425</b>	<b>0</b>	<b>2,429</b>	<b>837</b>	<b>1,092</b>	<b>425</b>	<b>0</b>	<b>2,353</b>	<b>-76</b>	<b>-76</b>	
11797000	Equipment for fire engines 20-21	224	0	0	0	224	224	0	0	0	224	0	0	
11894000	Equipment for new Fire Appliances 2021/22	91	0	94	0	185	91	6	88	0	185	6	-0	Replacement AED's for appliances @ £36,610, 6 x Ladders @ £50,000, 6 x Pumps @£30,000, 3 x Battery Fans @£15,000 - some of 2021/22 budget needed for this year's spend.
11973000	Equipment for new Fire Appliances 2022/23	0	126	0	0	126	0	126	0	0	126	0	0	
<b>Sub Total - Projects Funded from Corporate Resources</b>		<b>315</b>	<b>126</b>	<b>94</b>	<b>0</b>	<b>535</b>	<b>315</b>	<b>132</b>	<b>88</b>	<b>0</b>	<b>535</b>	<b>6</b>	<b>-0</b>	
11601000	Fire & Rescue HQ Leamington Spa	106	200	1,987	0	2,293	106	200	1,987	0	2,293	0	0	Project currently on hold, awaiting capacity from the Strategic Asset Management Team to move the project forward.
<b>Sub Total - F&amp;R Future Estate Project</b>		<b>106</b>	<b>200</b>	<b>1,987</b>	<b>0</b>	<b>2,293</b>	<b>106</b>	<b>200</b>	<b>1,987</b>	<b>0</b>	<b>2,293</b>	<b>0</b>	<b>0</b>	
11374000	Training Centre - New Build	1,516	700	0	0	2,216	1,516	700	0	0	2,216	0	0	
11700000	F&R Training Programme: Lea Marston	138	733	0	0	871	138	19	714	0	871	-714	0	Slippage in the project is due to: the travel plan being delayed in its production. Without that plan, full planning application wasn't able to be submitted which has caused a two and half month delay. The Minerva unit is now expected to be sited in May 2023, falling into next financial year.
11701000	F&R Training Programme: Stratford	392	0	0	0	392	392	0	0	0	392	0	0	
11702000	F&R Training Programme: Kingsbury	1,446	23	0	0	1,469	1,446	23	0	0	1,469	0	0	
11703000	F&R Training Programme: EA Water site	27	274	0	0	301	27	0	274	0	301	-274	0	The priority for the Service has been to complete the Minerva training project. Until that project is completed, plans for further training sites cannot be determined, hence why the project is on hold.
<b>Sub Total - F&amp;R Training Programme</b>		<b>3,519</b>	<b>1,729</b>	<b>0</b>	<b>0</b>	<b>5,249</b>	<b>3,519</b>	<b>742</b>	<b>988</b>	<b>0</b>	<b>5,249</b>	<b>-988</b>	<b>0</b>	
11766000	Fire Emergency Services Network (ESN) Preparedness	483	87	250	0	820	483	67	278	0	829	-20	8	£8k increase funded from inflationary bid to Capital investment fund
<b>Sub Total - F&amp;R Emergency Services Network</b>		<b>483</b>	<b>87</b>	<b>250</b>	<b>0</b>	<b>820</b>	<b>483</b>	<b>67</b>	<b>278</b>	<b>0</b>	<b>829</b>	<b>-20</b>	<b>8</b>	
<b>Grand Total</b>		<b>5,260</b>	<b>3,309</b>	<b>2,757</b>	<b>0</b>	<b>11,326</b>	<b>5,260</b>	<b>2,232</b>	<b>3,767</b>	<b>0</b>	<b>11,259</b>	<b>-1,077</b>	<b>-67</b>	

Annex D Revenue - Communities - Dave Ayton-Hill

Strategic Director - Mark Ryder

Portfolio Holders - Cllr Wallace Redford (Transport & Planning),

Cllr Heather Timms (Environment, Climate & Culture), Cllr Martin

Watson (Economy)

22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Agreed Budget	Agreed Budget	Agreed Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Communities	857	0	857	(75)				(75)	
Transport & Highways	9,973	(9,191)	782	244		(485)		729	Impact of reduced income in CPE. Driven by recruitment/retention of CEOs. Adjustment made to CEO salaries in Nov 2022 is already showing increased numbers of applications.
Place & Infrastructure	2,308	(345)	1,963	(138)				(138)	Accumulated underspend due to vacancies in the group
Waste & Environment	26,552	(4,312)	22,241	(936)				(936)	Household waste has reduced this year which could be for a variety of reasons inc a reversal of COVID increases, introduction of 3 weekly collection of residual waste in Stratford and Warwick, less consumer spending in the face of cost of living increases, reduced green waste because of a very dry growing season, easier kerbside recycling in Warwick. The reduction in tonnage to be managed has led to an increase in the forecast underspend.
Economy & Skills	6,067	(5,124)	943	656	(30)	181	616	(111)	
<b>Net Service Spending</b>	<b>45,757</b>	<b>(18,972)</b>	<b>26,786</b>	<b>(249)</b>	<b>(30)</b>	<b>(304)</b>	<b>616</b>	<b>(531)</b>	

**Annex D Revenue - Communities - Dave Ayton-Hill****Strategic Director - Mark Ryder****Portfolio Holders - Cllr Wallace Redford (Transport & Planning), Cllr Heather Timms (Environment, Climate & Culture), Cllr Martin Watson (Economy)**

<b>Reserve</b>	<b>Approved Opening Balance 01/04/2022 £'000</b>	<b>Movement in Year £'000</b>	<b>Effect of Outturn £'000</b>	<b>Closing Balance 31/03/2023 £'000</b>	<b>Closing Balance 31/03/2023 £'001</b>
Speed Workshops	958		485	1,443	Ring fenced to road safety activity. Will be used to fund WRSP work
Rural Growth Network	242		(100)	142	
Kenilworth Station	552			552	
Skills Delivery for Economic Growth	76			76	
European Match Funding	166		(81)	85	
<b>Total</b>	<b>1,994</b>	<b>0</b>	<b>304</b>	<b>2,298</b>	

**Annex D Revenue - Communities - Dave Ayton-Hill**

**Strategic Director - Mark Ryder**

**Portfolio Holders - Cllr Wallace Redford (Transport & Planning), Cllr Heather Timms (Environment, Climate & Culture), Cllr Martin Watson (Economy)**

<b>Saving Proposal</b>	<b>Target £'000</b>	<b>Actual £'000</b>	<b>Forecast £'000</b>	<b>Shortfall/ (Overachievement) £'000</b>	<b>Reason for financial variation and any associated management action</b>
<b>Country parks income</b> - Apply commercial approach to Country Parks income streams.	30		30	0	This saving is forecast to be achieved, however, the very stretching parking income budget will not be fully achieved this year. Commercialisation continues and parking arrangements are being reviewed.
<b>Savings on third party spend</b> - Review of services purchased from third parties to ensure value for money and management of the cost increases of externally purchased services.	258		258	0	
<b>Business centres portfolio</b> - Increased income generation through the introduction of virtual office space so that businesses can use mail, phone, meeting space facilities at business centres, without renting a unit.	100		100	0	
<b>Road safety advice</b> - Maximising income generation opportunities from the provision of road safety advice.	100		75	25	Partially achievable. Fewer audits received this financial year
<b>Waste management</b> - Reduction in residual waste and an increase in recycling as a result of the waste collection changes in Stratford and Warwick District, starting August 2022.	290		290	0	This saving is forecast to be achieved.
<b>SEND Home to school transport</b> - Reduction in the cost of the service as a result of service/route redesign and the positive impact of the SEND Change and Inclusion Programme on both demand and the length of journeys.	386	0	0	386	Not achieved/ identified
<b>Total</b>	<b>1,164</b>		<b>753</b>	<b>411</b>	

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance In Year £'000	Total Variance £'000	
Countryside														
11536000	Countryside Rural Services Country Parks 2019/20	139	1	0	0	141	139	1	0	0	141	0	0	
11788000	Country Parks maintenance 20-21	109	8	0	0	117	109	8	0	0	117	0	0	
11834000	Country Parks Car Parking Facilities - upgrade to Ticket Machines	101	29	0	0	130	101	0	85	0	186	-29	56	E55k of funds reallocated from 11866000 maintenance budget, along with reprofiling, in order to complete the works originally approved as per original leader decision (03/07/2020) for new ticket machines and ANPR barrier system
11866000	Country Parks - Annual Maintenance 2021-22	69	199	56	0	324	69	199	0	0	268	0	-56	E55,802 reallocated to Barrier System/ANPR system - Approved (03/07/20) Leader Decision
11963000	Country Parks - Annual Maintenance 2022-23	0	209	0	0	209	0	209	0	0	209	0	0	
Developer Funded Transport S106														
11194002	New Bus Shelter on Tachbrook Park Drive near Leamington	12	1	0	0	13	12	1	0	0	13	0	0	0 Scheme complete - remaining funding can be redirected elsewhere.
11418000	A426 Gateway Rugby to Rugby Town Centre Cycle Scheme	281	10	16	0	307	281	4	10	12	307	-6	-0	0 Project reprofiled to reflect reduced spend in 22/23
11441001	S278 Zebra upgrade on Tachbrook Rd Leamington	60	1	1	0	62	60	1	1	0	62	0	0	0
11441007	S106 2 Bus shelters at bus stops on Narrow Hall Meadow nr GP Surgery Chase Meadow	0	0	20	0	20	0	0	20	0	20	0	0	0
11441009	Bus Stop Opposite Land Between 256 and 346 Bham Road Stratford	16	0	0	0	16	16	0	0	0	16	0	0	0 Scheme complete - remaining funding can be redirected elsewhere.
11441010	Birmingham Road cycle route enhancements	5				5	5				5			
11441014	Highways Improvements To Bus Stops At Land Off The Longshoot S106	12	19	0	0	31	12	0	0	0	12	-19	-19	0 Scheme complete - remaining funding can be redirected elsewhere
11607000	Southbound Bus Stop On A426 Leicester Rd, Rugby S106	15	0	64	0	79	15	0	64	0	79	0	0	0 Cost of scheme has increased to approximately E585k due to service diversion and land acquisition requirements. WCC officers are seeking the outstanding funding to enable delivery.
11614000	Bus Stop Enhancement Works In Alderminster	14	0	0	0	14	14	0	0	0	14	0	0	0 Scheme complete - remaining funding can be redirected elsewhere.
11615000	Provision Of Replacement Bus Shelter On Kinwarton Rd,Alcester	10	0	0	0	10	10	0	0	0	10	0	0	0 Scheme complete - remaining funding can be redirected elsewhere.
11640000	Upgrading of Existing Bus Stop Infrastructure Alcester Road Shottery in SOA	14	0	0	0	14	14	0	0	0	14	0	0	0
11690000	Provision Of Bus Stops Ettington Road Wellesbourne	13	7	0	0	20	13	0	0	0	13	-7	-7	0 Scheme complete - remaining funding can be redirected elsewhere.
11691000	Provision Of Bus Stops & Upgrade Existing Infra Salford Rd Bidford	25	58	0	0	83	25	0	0	0	25	-58	-58	0 Scheme complete - remaining funding can be redirected elsewhere.
11692000	Upgrade Existing Shared Ped / Cycle Path Bermuda	1	5	16	0	22	1	5	16	0	22	0	0	0 This scheme now forms part of Bermuda Connectivity. The remaining funding should be transferred to the respective cost code for the scheme.
11704000	Barford Junction Safety And Capacity Improvement Works S106	62	0	0	0	62	62	0	0	0	62	0	0	0
11782000	Campden Road ( B4035 ), Shipston-on-Stour New Bus Stops	0	38	0	0	38	0	2	36	0	38	-36	-0	0 Forecasted slippage to programme to allow for land arrangements to be confirmed with the Developer from a legal perspective.
11783000	Mancetter Road / Camp Hill Road, Nuneaton Bus Stop Improvements	4	12	0	0	16	4	2	10	0	16	-10	-0	0 Forecasted slippage to scheme due to conflicting utilities works and a need to reduce scope of scheme to fit within budget due to increased costs.
11821000	Nuneaton/Plough Hill/Puffin crossing and improvements to Bus shelters	1	73	0	0	74	1	73	0	0	74	0	0	
11822000	Bidford on Avon/ Waterloo Road/Provision of a Bus Stop and shelter	7	20	0	0	27	7	20	0	0	27	-0	-0	
11906000	Two new bus stops on Orton Road (near junction with Barn End Road in Warton)	3	6	0	0	9	3	6	0	0	9	0	0	
11907000	Upgrading the existing bus stop infrastructure on Knights Lane (5 bus stops) in Tiddington	1	18	0	0	19	1	0	18	0	19	-18	-0	0 Forecast adjusted as separate Section 278 Agreement highways works need to be completed in advance of this scheme.
11908000	Upgrading a bus stop in the vicinity of the new development to provide a bus shelter on Birmingham Road in Stratford-upon-Avon	0	0	0	0	0	0	0	0	0	0	0	0	0
11909000	Improving or providing bus stops along bus routes in the vicinity of the development in Bishopton Lane in Stratford-upon-Avon	3	14	0	0	17	3	14	0	0	17	0	0	
11921000	Warwickshire cycling links - Weddington Road, Nuneaton	1	52	181	1,670	1,904	1	20	181	1,702	1,904	-32	-0	0 Project reprofiled to reflect reduced spend on scheme design in 22/23
11922000	Warwickshire cycling links - Radford Road, Leamington Spa	5	0	0	0	5	5	0	10	80	95	0	90	0 Scheme reprofiled to include S106 developer contribution
11923000	Warwickshire cycling links - Daventry Road, Southam	0	0	0	0	0	0	0	0	0	0	0	0	0
11924000	Warwickshire cycling links - Heathcote, Leamington Spa	3	20	440	940	1,403	3	15	440	945	1,403	-5	-0	0 Project reprofiled to reflect reduced spend on scheme in 22/23
11925000	Warwickshire cycling links - Whitley South, Baginton	5	0	0	0	5	5	6	6	144	161	6	156	0 Project reprofiled to include S106 developer contribution
Economic Development														
11425000	Capital Growth Fund - Access to Finance	1,909	150	150	291	2,500	1,909	90	210	291	2,500	-60	-0	
11612000	Capital Investment Fund/ Duplex Fund	1,400	500	100	0	2,000	1,400	600	0	0	2,000	100	0	
11613000	Capital Investment Fund/ Small Business Grants	1,375	98	200	281	1,954	1,375	128	200	262	1,965	30	11	
11893000	Art Challenge Fund	288	52	3	8	352	288	52	3	8	352	0	0	
12028000	Tree Nursery Grants	0	6	16	0	22	0	6	16	0	22	0	0	
Economic Development - Transforming Nuneaton														
11611000	Transforming Nuneaton	5,464	938	1,311	2,675	10,389	5,464	642	2,041	2,675	10,822	-296	433	0 Inflation allocation increase of E433k to capital projects from the Capital Inflation Contingency Fund as approved under delegated authority by SD (Resources) plus minor re-forecast of spend into next FY to account for changes to project delivery programme.
11746000	Transforming Nuneaton - Co-op Building Purchase ( CIF )	1,500	0	0	0	1,500	1,500	0	0	0	1,500	0	0	
11775000	Library & Business Centre Nuneaton (CIF)	210	750	1,300	17,163	19,423	210	250	1,800	17,163	19,423	-500	-0	0 Following cost review and discussion at Corporate Board agreement reached to commission a building re-design to bring the project back on to budget therefore costs for this FY have been reduced to reflect the delay in works whilst the redesign takes place. The aim is still to deliver the project within the programme delivery plans timescales.
Integrated Transport - Casualty Reduction Schemes														
11355000	Casualty Reduction Schemes 15/16	1,604	120	0	0	1,724	1,604	120	0	0	1,724	0	0	
11453000	Casualty reduction schemes 18-19	454	302	863	0	1,619	454	304	1,065	0	1,824	2	205	0 SUSTRANS grant added to 23/24 E204,500 as per Port Holder Decision 14/10/22
11711000	Temple Hill / Lutterworth Road Wolvey Casualty Reduction Scheme CIF	175	133	646	646	1,601	175	133	646	646	1,601	0	0	
11763000	A439- Southern Casualty Reduction - Cif	107	393	0	0	500	107	393	0	0	500	0	0	
11786000	Casualty Reduction 20-21	289	0	0	0	289	289	0	0	0	289	0	0	
11865000	Casualty Reduction - Annual Maintenance 2021-22	109	125	203	0	437	109	125	203	0	437	0	0	
11993000	Casualty Reduction - Annual Maintenance 2022-23	0	260	90	0	350	0	31	319	0	350	-229	-0	0 Scheme not progressing due to feasibility issues
Integrated Transport - Cycle Schemes														
10385000	Warwick, Myton Rd Cycle Link (Myton & Warwick School)	160	2	0	0	162	160	0	2	0	162	-2	-0	0 Budget reprofiled into future year to meet future costs.
Integrated Transport - Other Schemes														
11456000	Stratford Park And Ride Site Alterations	88	0	0	0	88	88	0	0	0	88	0	0	

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance In Year £'000	Total Variance £'000	
11650000	Electric Vehicle Charging Points	615	115	0	0	730	615	0	0	0	615	-115	-115	E729K original forecast expenditure was an estimate. £114,000 removed to reflect actual spend
11710000	Land At Crick Road Rugby - CIF	1,466	586	586	0	2,637	1,466	386	786	0	2,637	-200		Requirement for additional surveys and information to support the planning application has resulted in a delay to the submission of outline planning. This has resulted in a re-profiling of expenditure
11885000	All Electric Bus Initiative 2021-22	0	35	880	451	1,366	0	10	905	451	1,366	-25	0	Forecast adjusted in response to TWMM and bus operator led change to scope of scheme regarding supporting charging infrastructure
11886000	Stoneleigh Park Link Road	0	205	0	205	409	0	205	0	205	409	0	0	HS2 delivering infrastructure and have reprofiled assets in this area meaning bridge construction will not commence until Q4 2022/2023
11995000	Local Authority Treescapes fund	88	124	0	0	212	88	124	0	0	212	0	0	The grant will be completed this financial year and reported through the relevant boards.
12018000	Commissioning and Major Inspections	0	121	0	0	121	0	121	0	0	121	0	0	50k for M40 transferred to sub project code
Integrated Transport - Public Transport														
11325000	Stratford Town Station Upgrade	237	0	0	0	237	237	0	0	0	237	0	0	
11958000	Provision of hardstanding and bus stops in Hampton Magna	0	9	0	0	9	0	1	8	0	9	-8	0	Forecast adjusted in acknowledgement of protracted time taken for Minor Works Team to deliver projects due to competing priorities.
11959000	Provision of gateway facilities at Shipston on Stour and bus stops	0	37	0	0	37	0	1	36	0	37	-36	0	Forecast adjusted due to slippage to programme caused by the need to procure a differentiated specification of bus shelter.
11960000	Provision of bus stops on Meadow Road in Alcester	0	8	0	0	8	0	0	8	0	8	-8	0	Forecast adjusted in acknowledgement of protracted time taken for Minor Works Team to deliver projects due to competing priorities.
11961000	Provision of bus stops on the B4114 Coleshill Road to serve Hartshill development	0	8	0	0	8	0	0	7	0	8	-7	0	Forecast adjusted in acknowledgement of protracted time taken for Minor Works Team to deliver projects due to competing priorities.
11964000	JLR / British Motor Museum bus stop	0	30	0	0	30	0	1	29	0	30	-29	0	Forecast adjusted due to slippage caused by oversight causing delay in issuing a brief to WCC Design Services.
12023000	Southam Road Radford Semele bus stops with infrastructure and traffic management	0	49	0	0	49	0	1	49	0	49	-49	0	Forecast adjusted in acknowledgement of protracted time taken for Minor Works Team to deliver projects due to competing priorities.
12024000	Bishops Tachbrook bus stops enhancements	0	15	0	0	15	0	1	15	0	15	-15	0	Forecast adjusted in acknowledgement of protracted time taken for Minor Works Team to deliver projects due to competing priorities.
12025000	Rugby Road B4453 Cubbington bus stop improvements	0	12	0	0	12	0	0	12	0	12	-12	0	Forecast adjusted in acknowledgement of protracted time taken for Minor Works Team to deliver projects due to competing priorities.
12026000	Damson Road Hampton Magna bus stop improvements	0	9	0	0	9	0	0	9	0	9	-9	0	Forecast adjusted in acknowledgement of protracted time taken for Minor Works Team to deliver projects due to competing priorities.
12027000	Temple Herdewyke new bus stops	0	12	0	0	12	0	0	12	0	12	-12	0	Forecast adjusted in acknowledgement of protracted time taken for Minor Works Team to deliver projects due to competing priorities.
Safer Routes to School														
11635000	Home To School Routes (Safety) 2017-18	1,258	371	144	0	1,773	1,258	371	144	0	1,773	0	0	
Integrated Transport Safety Cameras														
10192000	Safety Camera Funded Schemes	1,586	3	0	0	1,589	1,586	3	0	0	1,589	0	0	
11761000	Average Speed Cameras - CIF	43	860	860	0	1,763	43	860	860	0	1,763	0	0	
School Safety Zones														
11359000	School Safety Zones 16/17	1988				1,988	1,988				1,988			
11585000	School Safety Zones 18/19	787	1	0	0	788	787	1	0	0	788	0	0	
Major Projects														
10362000	Kenilworth Station	13,076	0	0	832	13,908	13,076	0	0	832	13,908	0	0	
11509000	A444 Cotton Arches, Nuneaton impts to roundabout	3,564	1	0	0	3,565	3,564	1	0	0	3,565	0	0	
11841000	Leamington Station/A Commonwealth Games Infrastructure Improvement Scheme/Redevelopment Of Station Forecourt And Underpass	442	1,490	0	0	1,932	442	1,490	0	0	1,932	0	0	
11845000	Improvements to the A429 Coventry Road corridor (Warwick)	0	93	659	3,929	4,682	0	93	659	3,929	4,682	0	0	
11846000	Evidence led decision making in tackling climate emergency and air quality	915	1,142	0	0	2,058	915	430	712	0	2,058	-712	0	Budget reprofiled in line with spend
11930000	Rural Mobility Fund	0	0	0	0	0	0	0	0	0	0	0	0	
Warwick Town Centre														
11552000	Warwick Town Centre transport proposals	1,102	0	0	0	1,102	1,102	0	0	0	1,102	0	0	
11809000	Warwick Town Centre	63	26	1,393	2,925	4,408	63	60	1,360	2,925	4,408	34	-0	Spend has been brought forward relating to progress being made on St John's proposal, including an engagement exercise which is in progress
Waste Management														
10207000	Implementation Of Municipal Waste Strategy - Waste Treatmt & Transfer Facilities	1,529	34	0	0	1,563	1,529	34	0	0	1,563	0	0	
11856000	Purchase of Waste Containers at the Household Waste Recycling Centres	147	91	0	0	238	147	91	0	0	238	0	0	
11864000	Household Waste Recycling Centres - Annual Maintenance 2021-22	24	115	0	0	139	24	115	0	0	139	0	0	
11931000	Purchase of 3 haulage vehicles for HWRC (CIF Funded)	259	1	153	0	413	259	1	153	0	413	0	0	
11962000	HWRC Maintenance 2022/23	0	84	0	0	84	0	84	0	0	84	0	0	
Grand Total														
		45,313	10,317	10,352	32,016	97,998	45,313	7,946	13,165	32,271	98,694	(2,371)	696	



22/23 Revenue Budget

	Gross Exp	Gross Inc	Net		Net Variance Represented by				
Service	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	Reason for Net Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Social Care & Support	7,645	0	7,645	299	(56)	1,200		(845)	£0.056m in year underspend on the Integrated Care Record project as licence costs and contributions made for the Adults project also cover the under 18's project. £1.200m forecast expenditure for home based therapy discharge service to be funded from the System Development Fund held in Reserves. Unbudgeted income of £0.625m to fund Q1 of the enhanced hospital discharge process, costs incurred predominantly in Older People Services. Further there has been reduced project expenditure to fund a contribution to bad debt provision and £0.092 spend over the level of funding for the Adult Social Care Reforms.
Disabilities age 25-64	89,313	(9,595)	79,718	767				767	Overspend of <1.0%. Net overspend due to increased demand for residential care, supported living, direct payments and specialist college placements. The former, residential care has seen demand increase by 2.3% and supported living increase by 2.1% in this financial year. There has been an increase unit cost due to the use of spot placements.
Mental Health	16,615	(1,403)	15,212	124				124	Overspend of <0.9%. Cost centre managers anticipate cost pressures in particular in supported living and residential packages of care. However, this has been challenged in light of recent trends in actual expenditure and attempts to be more accurate regarding realistic start dates for when responsibility for costs transfer from health to social care.
Older People	89,840	(36,783)	53,056	769				769	Overspend of <1.5%. Net overspend due to increased demand for residential care and supported living, substantially offset by increased client contributions. Demand has increased by 2.0% in two months with cost per package of care increasing by 2.7% in the same period, driving the unit cost is the increasing use of more costly spot placements as a result of difficulties in sourcing packages of care at standard rates and placement rates for new packages of care are higher than the like for like packages of care that are closing.
Integrated Care Services	11,846	(1,010)	10,837	(1,265)				(1,265)	Assistive Technology underspend of £0.594m due to tender process which has started and placed limitations on some assistive technology projects. Staff and travel related expenditure underspend of £0.512m as recruitment challenges exacerbated by the current economic climate continue. Further there is an underspend of £0.159m on integrated community equipment.
Development & Assurance	3,680	(818)	2,862	365				365	Due to forecast overspend on client transport.
Disabilities age 0-24 & Transitions	17,876	(2,416)	15,461	1,423				1,423	Two significant contributing factors. Firstly one intensive spot contract to provide care for whom residential care or alternative solutions are not currently appropriate. Secondly, an overspend on residential placements on the basis that current activity levels remain throughout the year along with current prices, driven by a 12% increase in average weekly cost compared to last year. These overspends are offset by underspends on salaries, supported accommodation, supported living and external foster care.
<b>Net Service Spending</b>	<b>236,815</b>	<b>(52,025)</b>	<b>184,791</b>	<b>2,482</b>	<b>(56)</b>	<b>1,200</b>	<b>0</b>	<b>1,338</b>	

**Annex E Savings - Social Care & Support - Pete Sidgwick**  
**Strategic Director - Nigel Minns**  
**Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)**

<b>Reserve</b>	<b>Approved Opening Balance 01/04/2022 £'000</b>	<b>Movement in Year £'000</b>	<b>Effect of Outturn £'000</b>	<b>Closing Balance 31/03/2023 £'000</b>
BCF System Development Fund	3,860	0	(1,200)	2,660
<b>Total</b>	<b>3,860</b>	<b>0</b>	<b>-1200</b>	<b>2,660</b>

**Annex E Savings - Social Care & Support - Pete Sidgwick**  
**Strategic Director - Nigel Minns**  
**Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)**

Saving Proposal	Target £'000	Actual £'000	Forecast £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
<b>Commissioning for younger adults</b> - Redesign the commissioning approach to ensure a more efficient arrangement and improved brokerage function.	300	0	0	300	Unachieved but mitigated by wider ASC service underspends.
<b>Savings on third party spend</b> - Review of services purchased from third parties to ensure value for money.	228	0	0	228	Unachieved but mitigated by wider ASC service underspends.
<b>Housing with support for older people</b> - Further develop the housing with support offer to reduce reliance on residential provision for all ages.	500	500	500	0	
<b>Management of cost of adults service provision</b> - Management of the budgeted cost increases of externally commissioned care.	1,000	1,000	1,000	0	
<b>Reduce demand for adult social care support</b> - Implementing the service change and transformation activities underway across adult social care. <del>These include an improved early intervention and prevention offer.</del>	800	800	800	0	
<b>Reprofiling care demand</b> - Rephasing the demand and cost pressures for adults social care based on expected growth as informed by national and local data.	490	490	490	0	
<b>Client income</b> - Increase in income as a result of taking into account expected growth of adult social care services.	201	201	729	(528)	Client contribution income continues to grow and has enabled the achievement of other savings - as above.
<b>Total</b>	<b>3,519</b>	<b>2,991</b>	<b>3,519</b>	<b>0</b>	

Social Care & Support - Pete Sidgwick  
Strategic Director - Nigel Minns  
Portfolio Holders - Councillor Bell (Adult Social Care & Health)

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11555000	Extra Care Housing	0	0	313	0	313	0	0	313	0	313	0	0	
Grand Total		0	0	313	0	313	0	0	313	0	313	0	0	

22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Children & Families	5,057	(200)	4,857	(2,144)	(16)	0	0	(2,128)	Legal charges are holding steady at £0.010m over-spending which is the same as Q2. It is hoped that this downward trend will be sustained as we move into the final quarter of 22/23 and to achieve an on-going reduction in line with the MTFS. Hay salaries have a small over-spend of £0.018m (Q2 £0.015m). The asylum grant contribution to indirect costs for the whole service has had a small increase since P6 of £0.018m and now stands at £1.262m. This is due to WCC accepting more young people on The National Transfer Scheme therefore numbers have risen higher than the normal average expected activity levels. This could rise a little further due to accepting more young people but exact numbers and arrival dates are not guaranteed at this point. A total amount of £0.799m (P6 £0.789m) of funding has been released as a contribution towards the whole service over-spend on salaries.
Initial Response (MASH, IR, EDT)	8,687	(2,173)	6,514	950	(3)	0	0	953	There is a very small under-spend of £0.003m (P6 £0.011m) on Transformation due to salaries. The service over-spend is concentrated within agency workers and this is currently £1.445m (P6 £1.198m) with 28 (P6 27) workers still in situ. This is to cover the high levels of vacancies within the IR and MASH teams, although there will be only 6 at this point remaining post year end. There is also several additional of posts being filled over the set establishment which is compounding the over-spend.
Early Help & Targeted Support	10,456	(3,806)	6,649	(676)	4	(561)	37	(156)	The spend on Covid-19 of £0.0.37m (Q2 £0.040m) is pre-planned agreed funding for a management post within the Family Village project. Transformation is showing a small £0.004m over-spend (Q2 £0.027m) due to the staffing restructure and budgets remaining within this service. Priority Families' forecast remains at Q2 levels of an under-spending by £0.561m with anticipated 100% PBR pay-out. The Education Training budget has an expectation to make a £0.050m surplus, this is not achievable, therefore is showing an over-spend. There is a small budget of £0.048m held within this service to offset any pressures and salaries are showing a £0.016m under-spend which is a change of £0.031m (Q2 £0.047m) since Q2 due to the staffing restructure with teams moving from this service but their budgets remaining. All Staffing budgets will be zero based and re-set across the C&F service as part of the MTFS and 2023-24 budget setting.
Children's Safeguarding & Support	32,451	(23)	32,427	(1,203)	(50)	0	72	(1,225)	<b>Investment Funding</b> - There is a combined over-spend of £0.101m (Q2 £0.063m) showing against transformation due to the expected impact of forecasting salaries to the end of the financial year. Covid-19 spend is a total of £0.153m (Q2 £0.164m) which is agreed funding for staffing projects in this financial year only. The asylum grant has generated a surplus towards indirect costs held on the AD of £1.262m (Q2 £1.186m) which is an increase of £0.018m since Q2 and is reflective of the National Transfer Scheme's increase in anticipated numbers. <b>CIC Placements</b> - in total at Q3 there is an under-spend of £3.315m which is a decrease in spend of £0.381m from Q2 of £2.933m. Internal foster-care is currently £0.533m under-spending (Q2 £0.492m) with weeks lower than 2021/22 at this point by approximately 3.80FTE. External foster-care has seen a further decrease in spend this quarter of £0.233m to £1.563m under-spending (Q2 £1.330m), with the FTE well below expectation by 26.97FTE. The weekly average unit cost is £852 which is 4.72% below the budgeted rate which is encouraging and shows that the framework has played its part in sustaining the rates despite current inflation issues. Residential care has seen an increase in spend of £0.242m to now being £0.619m under-spending (Q2 £0.861m). During the past month there has been a decrease in weeks therefore meaning that FTE has decreased from Q2 59.19 to 58.50. This is against a budgeted 62.93 therefore still below target. Current weekly unit cost stands at £4,665 per week which is a £109 a week higher than the budgeted target rate. The rate has been slowly rising over 2022/23 (Q1 £4,302, Q2 £4,532), although this is to be compared against the 2021/22 rate of £4,610 which is £55 higher than Q3. This is encouraging due to mounting pressure from providers to increase costs due to inflation and are leaving the framework where prices are not as controlled. Parent and Baby's current activity continues to be difficult to predict and control, and the forecast reflects future

22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Corporate Parenting	33,568	(6,511)	27,057	3,216	151	(12)	81	2,996	<p>placement activity but a downward revision for Q3 has resulted in a reduction of £0.350m compared to Q2 and is under-spending by this £0.600m at Q3. There has been a new budget of £0.100m created for children who need more short-term specialist care, and this now moved significantly during the past quarter and is at an over-spend level of £0.960m (Q2 £0.410m) with added growth factored in.</p> <p><b>CIC Allowances</b> – including an element for growth is £0.100m over-spent which is an increase of £0.035m since Q2.</p> <p><b>Leaving Care</b> - Additional budgets of £0.671m were added to Leaving care accommodation and allowance payments, but despite this this area is already showing a £0.789m over-spend. This is an increase of £0.352m compared to Q2 with new placements of high value bought and changes in rates and providers. Significant progress has now been made by the new Operation's Manager in auditing all supported accommodation placement packages and their elements. Unit costs of supported accommodation placements are continually rising and at Q3 this stands at approximately £2,102 per week which is £1,250 more per week than external foster-care. Transportation, setting up home and 'The Local Offer' costs continue to be a pressure with Q3 showing a predicted over-spend of £0.308m (Q2 £0.207m) and this is another area of review that the Operations Manager will review next.</p> <p><b>Other</b> – With the new appointment of WCC internal residential Home B's manager and further delays until March in welcoming young people into Home A, there is an under-spend of £0.166m (Q2 £0.168m). Although recruitment of staff continues to make an almost full establishment in Home A. In total salaries are £2.233m over-spending which is a decrease of £0.067m compared to Q2 £2.300m. Significantly sessional workers are £0.340m overspending (currently under review), establishment staff £0.796m (Q2 £1.260m) which is the effect of the pay award, new structure and staff being transferred elsewhere without their budgets. Agency staff are £1.097m over-spending (Q2 £0.742m). There are currently 14 agency workers (Q2 11) with planned end dates well before the end of the financial year. There has been a new contract to provide a small team of staff commissioned costing £0.418m this financial year. This has no budget attached to it. An update from the school transport department predicts that the school transport contract to be £0.385m over-spend (Q2 £0.137m). This is a significant rise of £0.248m since Q2.</p>
Youth Justice	4,187	(866)	3,321	(140)	(31)	17	75	(201)	<p>COVID 19 expenditure of £0.075m is pre-planned agreed funding for a Speech and Language post and this forecast remains the same as Q2. There has been a shift in spend within the remand bed placements. This is due to 2 more YP in placement plus the 1 YP already in a bed has had a delay in the court process. This means that there is now a small over-spend of £0.017m compared to the under-spend of £0.076m at Q2. The remaining service under-spend of £0.188m is mainly due to a reduced Barnado's contract price expected to start November 22 for 3 years which reduces the carers from 5 to 3 based on current demand and need, and a small increase in expected grant.</p>
Children's Practice Improvement	4,450	(245)	4,204	656	(143)	0	0	799	<p>Expected spend on transformation schemes has been revised and reflects under-spends within training and professional fees. This is a downward shift of (£0.127m since Q2). The effect of first phase of the Team 2023 restructure is reflected within this service area with teams lifted and shifted into their new resting place in the new structure. The remaining overspend therefore is nearly all due to salaries and budgets have not been re-aligned to reflect these changes hence the large variation. But it still needs to be noted that the IRO service continues to overspend due to having 100% establishment.</p>
Adoption Central England	4,377	(4,313)	65	1,105	0	1,105	0	0	<p>There has been further increases to the forecast in the buying and selling of placements and is set to overspend by £0.831m (Q2 £0.424m). This is due to more children being matched since the last forecast. With the effects of the 22/23 pay award now reflected Hay salaries are currently forecasting an overall under-spend of £0.168m (Q2 0.184m) , although Single Status is showing a £0.424m over-spend (Q2 £0.278m). It should be noted that the 22/23 pay award given was higher than the funding allowed for and was the best estimate at the time. Steps to control the spend throughout ACE is being discussed as the 5 LA Executive board so that the on-going future financial funding position of ACE is secured. It should be noted that WCC's liability for this £1.105m overspend is limited to 23%, with the other 4 partners sharing the remaining amount.</p>
<b>Net Service Spending</b>	<b>103,233</b>	<b>(18,137)</b>	<b>85,094</b>	<b>1,764</b>	<b>(88)</b>	<b>549</b>	<b>265</b>	<b>1,038</b>	

**Annex F Reserves - Children & Families - John Coleman  
Strategic Director - Nigel Minns**

**Portfolio Holders - Councillor Morgan (Children and Families)**

<b>Reserve</b>	<b>Approved Opening Balance 01/04/2022 £'000</b>	<b>Movement in Year £'000</b>	<b>Effect of Outturn £'000</b>	<b>Closing Balance 31/03/2023 £'000</b>
Adoption Central England	315	(64)	(1,105)	(854)
Priority Families Reserve	1,046	(412)	561	1,195
Controlling Migration Fund	181	(74)	12	119
Youth Justice Remand Equalisation	767		(17)	750
<b>Total</b>	<b>2,309</b>	<b>(550)</b>	<b>-549</b>	<b>1,210</b>
CTF reserves held in Other service	6,430	(5,198)	88	1,320

**Annex F Savings - Children & Families - John Coleman**

**Strategic Director - Nigel Minns**

**Portfolio Holders - Councillor Morgan (Children and Families)**

<b>Saving Proposal</b>	<b>Target £'000</b>	<b>Actual £'000</b>	<b>Forecast £'000</b>	<b>Shortfall/ (Overachievement) £'000</b>	<b>Reason for financial variation and any associated management action</b>
<b>Savings on third party spend</b> - Review of services purchased from third parties to ensure value for money.	107	0	0	107	Not achieved/ identified
<b>Maximise income and contributions to care packages</b> - Efficient collection of health contributions to children in care placements and income from safeguarding training.	300	150	259	41	Education Safeguarding Training income not achieved
<b>New ways of working</b> - Reductions in staff travel, room hire, client travel and expenses from new ways of working post-Covid.	56	0	0	56	Current forecasts predict an overspend in this area of £163k
<b>Rightsize Children's and Families budgets</b> - Remove contingency budget for Early Help and replace boarding school budget with existing budget in Children's Services.	10	10	10	0	Reduction in budget applied with forecast balanced
<b>Adoption</b> - Education contribution to the Authority's share of the Adoption Central England costs.	48	48	48	0	Reduction in budget applied with forecast balanced
<b>Total</b>	<b>521</b>	<b>208</b>	<b>317</b>	<b>204</b>	



Children & Families - John Coleman  
Strategic Director - Nigel Minns  
Portfolio Holders - Councillor Morgan (Children's Services)

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11295000	CF property adaptations, purchases and vehicles	351	55	0	0	406	351	55	0	0	406	0	0	
11792000	Adaptations to support child placements 20-21	0	125	0	0	125	0	100	25	0	125	-25	0	Application for one of the Adaptations provisionally agreed to be funded this financial year by Panel has now been withdrawn.
11901000	Children's Home	282	0	0	0	282	282	0	0	0	282	0	0	
11902000	Adaptations to support child placements	0	0	125	131	256	0	0	125	131	256	0	0	
12002000	Children's Home 2	0	416	139	0	554	0	416	139	0	554	0	0	
12003000	Children's Home 3	0	563	188	0	750	0	563	188	0	750	0	0	
12004000	Children's Home 4	0	563	188	0	750	0	563	188	0	750	0	0	
12015000	Family Village - Pears Site	0	150	0	0	150	0	150	0	0	150	0	0	
12016000	Minibus - Youth Services OV22 HMC	0	42	0	0	42	0	42	0	0	42	0	0	
<b>Children &amp; Families</b>		<b>633</b>	<b>1,912</b>	<b>639</b>	<b>131</b>	<b>3,315</b>	<b>633</b>	<b>1,887</b>	<b>664</b>	<b>131</b>	<b>3,315</b>	<b>-25</b>	<b>0</b>	

Annex G Revenue - People Strategy & Commissioning and Public  
Strategic Director - Nigel Minns  
Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)

22/23 Revenue Budget

	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				
Service	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	Reason for Net Variation and Management Action
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Strategy & Commissioning People	525	(25)	500	(108)				(108)	Health income for shared AD post supporting Healthy Child unbudgeted cost increases.
Director of Public Health	2,594	(242)	2,352	2,844			3,168	(324)	Covid costs of £1.400m for school air quality assessment and ventilation improvements, £0.235m Supporting high risk workplaces with grants and ventilation improvements and £0.100m to fund a PH consultant funded from the COMF fund. Covid costs of £0.977m funded from the Test & Trace Grant predominantly for staffing £0.662m, £0.150m for the covid case management system, £0.75 for retrospective costs for workplace resilience scheme 'Thrive at Work' and £0.090m housing support for rough sleepers to remain in accommodation. Also £0.319m reducing the impact of Covid on BAME communities' project and £0.137m suicide prevention role and strategy implementation funded from the generic covid grant. Underspend due to staffing vacancies and unutilised carry forward for homelessness due to other funding streams becoming available.
Health & Well Being	20,042	(279)	19,763	(67)	(82)	15	180	(180)	In year underspends of £0.047m on the Tackling Family Poverty/Inequalities and £0.035m on the Creative Health projects. £0.015m to be drawn down from the Social Care and Health Partnership reserve in relation to diabetes. Underspend due to staffing vacancies and reduced demand for out of area sexual health and adult weight management referrals.
Integrated and Targeted Support	13,959	(5,137)	8,822	622		429	46	147	Covid costs of £0.046m for Children in Crisis Commissioner funded from generic covid grant. £1.130m to be drawn down from Social Care and Health Partnerships Reserve in relation to in relation predominantly to partnership funded Learning Disability and Autism projects including Voiceability, Grapevine coproduction, the 'Experts by Experience' hub, health liaison resources, delivery of the Autism Diagnosis Project, respite care, champions and inpatient sensory environments parts of the Autism Strategy and facilitation of discharge from long term hospital stays into the community. Further, a contribution of £0.701m is being made to the Domestic Abuse Grant Reserve due to an in year underspend of the grant following recruitment delays in particular for the Project Manager, underutilisation of the safe accommodation units and a significant contractual underspend due to only 8% of expected annual referrals being provided with a service in 8 months. Overspend due to attempts to increase the number of individuals in residential rehabilitation for drug and alcohol treatment to move closer to Central Govt targets.
All Age Specialist Provision	6,037	(697)	5,340	(165)			32	(197)	Covid costs of £0.032m for Learning and Development to support the quality of the Children's Home funded from generic covid grant. Underspend in relation to project designed to help care leavers become independent post 18, however the planned provider was unable to meet WCC needs, and alternative arrangements, combined with workforce challenges have created delays such that it is not realistic to deliver in the current year. A further underspend due to delays in Supporting People co-production work compared to original ambitious timescales, with projects now expected to go live in May alongside a range of immaterial service wide reductions.
<b>Net Service Spending (excluding DSG)</b>	<b>43,157</b>	<b>(6,380)</b>	<b>36,777</b>	<b>3,126</b>	<b>(82)</b>	<b>444</b>	<b>3,426</b>	<b>(662)</b>	

**Annex G Revenue - People Strategy & Commissioning and Public Health - Becky Hale**  
**Strategic Director - Nigel Minns**  
**Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)**

<b>Reserve</b>	<b>Approved Opening Balance 01/04/2021 £'000</b>	<b>Movement in Year £'000</b>	<b>Effect of Outturn £'000</b>	<b>Closing Balance 31/03/2022 £'000</b>
Social Care & Health Partnership	2,122		(1,145)	977
Universal Drug Grant	162	(162)	0	-
Domestic Abuse Safe Accommodation	1,040		701	1,741
<b>Total</b>	<b>3,324</b>	<b>(162)</b>	<b>(444)</b>	<b>2,718</b>

**Annex G Revenue - People Strategy & Commissioning and Public Health - Becky Hale**

**Strategic Director - Nigel Minns**

**Portfolio Holders - Cllr Margaret Bell (Adult Social Care & Health)**

VF - to Corporate this is forecast rather than actual outturn

<b>Saving Proposal</b>	<b>Target £'000</b>	<b>Actual Outturn £'000</b>	<b>Forecast £'000</b>	<b>Shortfall/ (Overachievement) £'000</b>	<b>Reason for financial variation and any associated management action</b>
<b>Health, wellbeing and self-care</b> - Rationalise the public health offer, preserving budgets for mandated public health functions, and rationalising the non-mandated public health offer and consolidating use of the Warwickshire Cares Better Together Fund.	177		177	0	
<b>Maximise income and contributions to care packages</b> - Ensure partner contributions are efficiently and effectively generated and collected.	100		100	0	
<b>Domestic Abuse and Substance Misuse Detox Framework</b> - Increase partner contributions to multi agency risk assessment conference in line with the national approach. The Public Health England contribution to inpatient detox will reduce current funding requirement.	36		36	0	
<b>Total</b>	<b>313</b>	<b>0</b>	<b>313</b>	<b>0</b>	

Public Health & People - Strategy and Commissioning - Becky Hale  
Strategic Director - Nigel Minns  
Portfolio Holders - Councillor Margaret Bell (Adults) Councillor Jeff Morgan (Children and Families)

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10608000	Mental Health Grant 2010/11	223	3	0	0	226	223	3	0	0	226	0	0	
11021000	Adult Social Care Modernisation & Capacity 2012-13	352	70	21	0	443	352	21	70	0	443	-49	0	Delays impacting Changing Places installation due to prior covid restrictions.
11420000	Disabled Facilities Capital Grant	28,237	5,125	0	0	33,362	28,237	5,125	0	0	33,362	0	0	
11903000	Improving Mental wellbeing in Warwickshire re COVID-19 - capital fund	126	0	0	0	126	126	0	0	0	126	0	0	
Grand Total		28,938	5,198	21	0	34,157	28,938	5,149	70	0	34,157	-49	0	

22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Business & Customer Services	334	0	334	(61)				(61)	
Business Support	9,448	(59)	9,389	310		98	25	187	Overspend relates primary to staffing costs to meet an increase in service demand in the Adult Social Care Business Support Service
Customer Contact - Connect	2,873	(288)	2,585	111		(130)	299	(58)	
Community Hub	10,829	(2,455)	8,374	176			54	122	Overspend relates primarily to staffing costs to cover sickness and reduction in income in Libraries and the Museum Service
<b>Net Service Spending</b>	<b>23,484</b>	<b>(2,802)</b>	<b>20,682</b>	<b>536</b>	<b>0</b>	<b>(32)</b>	<b>378</b>	<b>190</b>	

**Annex H Reserves - Business & Customer Services - Sarah Stear**  
**Strategic Director - Rob Powell**  
**Portfolio Holders - Cllr Andy Jenns (Customer & Transformation)**

<b>Reserve</b>	<b>Approved Opening Balance 01/04/2022 £'000</b>	<b>Movement in Year £'000</b>	<b>Effect of Outturn £'000</b>	<b>Closing Balance 31/03/2023 £'000</b>
Museum, Records and Libraries Trust Funds and Bequests	345			345
Warwickshire Local Welfare Scheme	812		130	942
Corporate Customer Journey Programme	98		(98)	0
<b>Total</b>	<b>1,255</b>	<b>0</b>	<b>32</b>	<b>1,287</b>

**Annex H Savings - Business & Customer Services - Sarah Stear**  
**Strategic Director - Rob Powell**  
**Portfolio Holders - Cllr Andy Jenns (Customer & Transformation)**

<b>Saving Proposal</b>	<b>Target £'000</b>	<b>Actual £'000</b>	<b>Forecast £'000</b>	<b>Shortfall/ (Overachievement) £'000</b>	<b>Reason for financial variation and any associated management action</b>
<b>Customer support service redesign</b> - Review and rationalisation of the organisation's approach to customer support.	266	266	266	0	
<b>Savings on third party spend</b> - Review of services purchased from third parties to ensure value for money.	114	114	114	0	
<b>Reduced use of printing and stationery</b> - Reductions in spend on printing and stationery predicated on digitisation work.	100	100	100	0	
<b>Library Service</b> - Continue the covid-led trend of rebalancing the provision of library services, for example through increasing the use of drop off book boxes.	50	50	50	0	
<b>Customer journey</b> - Embed the customer experience programme, enabling the removal of customer service standards and the consolidation of the WCC Directory within wider teams.	10	10	10	0	
<b>Total</b>	<b>540</b>	<b>540</b>	<b>540</b>	<b>0</b>	



Business & Customer Services - Kushal Birla  
Strategic Director - Rob Powell  
Portfolio Holders - Councillor Jenns (Customers & Transformation)

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10623000	County Records Office Service - Digital Asset Management	95	0	0	0	95	95	0	0	0	95	0	0	
11415000	Warwick - Market Hall Museum - "Our Warwickshire Projects"	910	0	0	0	910	910	0	0	0	910	0	0	
10155000	Improve Customer Experience In Cnty CI Bldgs & Dda Works 2009/10	204	0	0	0	204	204	0	0	0	204	0	0	
11040000	Improving Customer Experience / One Front Door Improvements	1,126	911	591	0	2,628	1,126	911	591	0	2,628	0	0	
11422000	Stratford Library – Registrars Accommodation Works and Library Alterations	373	0	0	0	373	373	0	0	0	373	0	0	
<b>Grand Total</b>		<b>2,708</b>	<b>911</b>	<b>591</b>	<b>0</b>	<b>4,210</b>	<b>2,708</b>	<b>911</b>	<b>591</b>	<b>0</b>	<b>4,210</b>	<b>0</b>	<b>0</b>	

Annex I Revenue - Commissioning Support Unit - Steve Smith  
Strategic Director - Rob Powell  
Portfolio Holders - Cllr Andy Jenns (Customer & Transformation)

22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net		Net Variance Represented by				Reason for Net Variation and Management Action
	Agreed Budget	Agreed Budget	Agreed Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Commissioning Support Unit	256	0	256	(5)				(5)	
Business Intelligence	2,499	(55)	2,445	(204)	(162)			(42)	Underspend due to vacancies, and within Data Analytics Platform project
Portfolio Management Office	3,577	(1,805)	1,772	(165)	(82)		11	(94)	Small underspends within various investment projects, and vacancies.
Contract Management & Quality Assurance	2,707	(1,069)	1,638	(335)			53	(388)	Underspend due to vacancies
Change Management	1,025	(72)	952	(303)	(308)			5	Underspend resulting from transformation projects
<b>Net Service Spending</b>	<b>10,064</b>	<b>(3,001)</b>	<b>7,063</b>	<b>(1,012)</b>	<b>(552)</b>	<b>0</b>	<b>64</b>	<b>(524)</b>	

Annex I Savings - Commissioning Support Unit - Steve Smith

Strategic Director - Rob Powell

Portfolio Holders - Cllr Andy Jenns (Customer & Transformation)

Saving Proposal	Target £'000	Actual Outturn £'000	Forecast £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
Further savings on third party spend - Review of services purchased from third parties to ensure value for money.	44	44	44	0	
Total	44	44		0	

Annex J Revenue - Enabling Services - Craig Cusack  
Strategic Director - Rob Powell  
Portfolio Holders - Cllr Andy Jenns (Customers & Transformation),  
Peter Butlin (Finance and Property)

## 22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	COVID Approved Allocation	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Enabling Services	355	0	355	(11)				(11)	n/a
Facilities Management	16,708	(7,247)	9,460	(273)				(273)	The forecast underspend, arisen due to adjustments made during the previous year-end process, has been used to fund additional internal modifications in Shire Hall, as well as continuing to mitigate the in-year inflationary pressures on materials and utilities, bringing expenditure closer to budget.
HR Enabling	6,923	(2,626)	4,296	(206)	(3)			(203)	The underspend is due to establishment vacancies. The roles are still required and the team continue to prioritise recruitment, but like many parts of the Council are finding it a harder and longer process than anticipated to bring new people in. The underspend is supporting a larger than anticipated cost to re-procure the YourHR system.
Digital & ICT	13,541	(4,672)	8,869	470				470	Demand on ICT to deliver project and development work means there is additional c. £400k spend on supporting and developing core ICT applications required, which was not built into budget planning.
ICT Strategy & Commissioning	5,446	0	5,446	(2,104)	(1,962)			(142)	Delayed spending in strategic ICT is the reason why Enabling Services net expenditure shows such a large variance. Digital roadmap costs of £1.46m and £502k of transformation funding are highlighted in the investment funding column for future use.
<b>Net Service Spending</b>	<b>42,973</b>	<b>(14,545)</b>	<b>28,426</b>	<b>(2,124)</b>	<b>(1,965)</b>	<b>0</b>	<b>0</b>	<b>(159)</b>	

**Annex J Reserves - Enabling Services - Craig Cusack  
Strategic Director - Rob Powell  
Transformation), Peter Butlin (Finance and Property)**

<b>Reserve</b>	<b>Approved Opening Balance 01/04/2022 £'000</b>	<b>Movement in Year £'000</b>	<b>Effect of Outturn £'000</b>	<b>Closing Balance 31/03/2023 £'000</b>
HR - Service Improvement Projects	60			60
Going for Growth Apprenticeship Scheme	297			297
<b>Total</b>	<b>357</b>	<b>0</b>	<b>0</b>	<b>357</b>

**Annex J Savings - Enabling Services - Craig Cusack**  
**Strategic Director - Rob Powell**  
**Portfolio Holders - Cllr Andy Jenns (Customers & Transformation), Peter Butlin (Finance and Property)**

<b>Saving Proposal</b>	<b>Target £'000</b>	<b>Actual £'000</b>	<b>Forecast £'000</b>	<b>Shortfall/ (Overachievement) £'000</b>	<b>Reason for financial variation and any associated management action</b>
<b>Enabling Services delivery review</b> - Review of expenditure on staffing, expenses, projects in Enabling Services.	1,092	1,092	1,092	0	
<b>Facilities management</b> - Reduction in facilities management and maintenance cost savings linked to asset rationalisation	148	148	148	0	
<b>ICT Service delivery review</b> - Rightsize ICT budgets and deliver efficiencies through the management of development projects.	69	69	69	0	
<b>Management of cost of Enabling Service external provision</b> - Management of the cost increases of externally purchased services including a review of services purchased from third parties to ensure value for money.	126	126	126	0	
<b>Property service delivery review</b> - Ensure an effective mix of staff and agency use and drive efficiencies in facilities management resource spend and maintenance budget, including the closure of the Northgate House café.	50	50	50	0	
<b>Maintenance and engineering work profile</b> - Efficiencies in the work planning and prioritisation across maintenance and engineering.	70	70	70	0	
<b>ICT Development</b> - Release of capacity from the current ICT development budget and re-purpose this as the seed corn funding for the Systems Development Fund.	500	500	500	0	
<b>Total</b>	<b>2,055</b>	<b>2,055</b>	<b>2,055</b>	<b>0</b>	

Enabling Services - Craig Cusack  
Strategic Director - Rob Powell  
Portfolio Holders - Councillor Jenks (Customers & Transformation), Peter Butlin (Finance and Property)

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
Structural Maintenance														
11290000	Schools - Planned Capital Building, Mechanical and Electrical Maintenance 2017/18	7,010	1	0	0	7,011	7,010	0	0	0	7,010	-1	-1	Additional funds returned to current year allocation 11971000 after settlement of previous year Final Accounts (755.00)
11445000	Schools - planned building, mechanical and electrical maintenance backlog 18-19	7,253	1	-	-	7,253	7,253	0	0	0	7,253	-1	-1	Additional funds returned to current year allocation 11971000 after settlement of previous year Final Accounts (667.94)
11687000	The Saltway Centre & Stratford Family Centre - Refurbish Family Centre	102	-	-	-	102	102	0	0	0	102	0	0	
11787000	Non schools building maintenance 20-21	2,492	20	-	-	2,512	2,492	39	0	0	2,531	19	19	Additional funds required after settlement of Final Accounts (18,594.00) taken from current year allocation 11969000
11791000	Schools asbestos and safe water 20-21	841	-2	0	0	840	841	-2	0	0	840	0	0	Additional funds required after settlement of Final Accounts (304.02) taken from current year allocation 11972000
11795000	Schools building maintenance 20-21	7,123	6	0	0	7,129	7,123	1	0	0	7,125	-5	-5	Additional funds returned to current year allocation 11971000 after settlement of previous year Final Accounts (4,772.03)
11887000	Non-Schools Building Maintenance 2021-22	2,298	-257	0	0	2,040	2,298	-228	0	0	2,070	30	30	Additional funds required after settlement of Final Accounts (29,604.73) taken from current year allocation 11969000
11888000	Schools Building Maintenance 2021-22	6,576	376	0	0	6,953	6,576	332	0	0	6,908	-44	-44	Additional funds returned to current year allocation 11971000 after settlement of previous year Final Accounts (44,213.87)
11889000	Non-Schools Asbestos & Safe Water 2021-22	331	108	0	0	439	331	122	0	0	453	14	14	Additional funds required after settlement of Final Accounts (13,684.74) taken from current year allocation 11970000
11890000	Schools Asbestos & Safe Water 2021-22	754	3	0	0	757	754	7	0	0	761	4	4	Additional funds required after settlement of Final Accounts (4,344.28) taken from current year allocation 11972000
11896000	Lillington Academy CTA Works	232	-0	278	0	510	232	-0	278	0	510	0	0	.
11969000	Non-Schools Building Maintenance 2022-23	-	2,077	240	0	2,316	0	2,000	240	0	2,240	-76	-76	Additional funds required for previous year budgets for projects 11787000, 11887000, 12029000 from current year allocation after settlement of previous year Final Accounts (76,282.73)
11970000	Non-Schools Asbestos & Safe Water 2022-23	-	183	0	0	183	0	169	0	0	169	-14	-14	Additional funds required for previous year budget on project 11889000 (13,684.74) after settlement of Final Accounts taken from current year allocation.
11971000	Schools Building Maintenance 2022-23	-	7,414	0	0	7,414	0	7,464	0	0	7,464	50	50	Additional funds returned from projects 11290000, 11445000, 11795000, 11888000 to current year allocation after settlement of previous year Final Accounts (50,408.84)
11972000	Schools Asbestos & Safe Water 2022-23	-	912	0	0	912	0	907	0	0	907	-5	-5	Additional funds required for previous year budgets for projects 11791000, 11890000 from current year allocation after settlement of previous year Final Accounts (4,648.30)
10592000	Small Scale Reactive / Minor Improvements County-Wide	663	0	0	0	663	663	0	0	0	663	0	0	
11318000	Universal Free School Meals Programme	-	0	0	0	0	0	0	0	0	0	0	0	
11121000	Development of Rural Broadband	30,818	3,492	2,949	2,975	40,235	30,818	2,798	3,265	3,446	40,327	-694	92	1) An adjustment in the Broadband Investment Funding calculation from BT/Openreach for 2022/23 has resulted in reduced gainshare expenditure and corresponding reduction in funding utilised in this financial year. 2) The Superfast Community Fibre programme has been delayed by BDUK until 2023/24, resulting in reduced project expenditure and funding utilised in 2022/23. 3) Extra revenue funding received for Additional Services Revenue and Government consultancy work has resulted in increased revenue income.
11310000	Client Information Systems Review	3,385	0	0	0	3,385	3,385	0	0	0	3,385	0	0	
11891000	IT Infrastructure 2021-22	113	325	0	0	438	113	325	0	0	438	0	0	
11900000	Local Full Fibre Networks Programme (LFFN) CSW in conjunction with DCMS	3,854	0	0	0	3,854	3,854	0	0	0	3,854	0	0	
		73,846	14,657	3,467	2,975	94,946	73,846	13,935	3,783	3,446	95,010	-722	64	

22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Finance	269	(6)	263	0				0	
Finance Delivery	4,955	(3,051)	1,905	5		18	30	(43)	Additional costs for maternity cover, but off-set by additional vacancy savings
Investments, Treasury and Audit	1,596	(796)	799	(112)				(112)	Difficulty recruiting has increased vacancy rate
Commercialism	454	(10)	444	139				139	Extension of the WPDG Joint Venture contract process has led to additional cost, not previously reflected in the forecast. These costs also exceed the project budget, and are currently being supported by the wider finance underspend.
Strategic Finance	834	(81)	753	(24)				(24)	Delay in recruiting has increased vacancy rate
Finance Transformation	4,149	(1,652)	2,496	(22)				(22)	Underspend reflects a mix of extended vacancies through difficulty recruiting and delay's in project spending due to time being taken to agree major cloud migration work for Agresso, plus need to now replace Business Books. The previously reported project underspend has significantly reduced with the approval to now progress the Agresso cloud migration.
<b>Net Service Spending</b>	<b>11,988</b>	<b>(5,596)</b>	<b>6,660</b>	<b>(14)</b>	<b>0</b>	<b>18</b>	<b>30</b>	<b>(62)</b>	



**Annex K Reserves - Finance - Andrew Felton**

**Strategic Director - Rob Powell**

**Portfolio Holders - Councillor Butlin (Finance & Property)**

<b>Reserve</b>	<b>Approved Opening Balance 01/04/2022 £'000</b>	<b>Movement in Year £'000</b>	<b>Effect of Outturn £'000</b>	<b>Closing Balance 31/03/2023 £'000</b>
LA Counter Fraud Fund Grant	16			16
Schools Absence Insurance Equalisation Account	872		(18)	854
<b>Total</b>	<b>888</b>	<b>0</b>	<b>-18</b>	<b>870</b>

Annex K Savings - Finance - Andrew Felton  
Strategic Director - Rob Powell  
Portfolio Holders - Councillor Butlin (Finance & Property)

Saving Proposal	Target £'000	Actual £'000	Forecast £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
<b>Finance process efficiencies</b> - Deliver efficiencies through ongoing service redesign, automation, AI and self-service.	25	25	25	0	
<b>Savings on third party spend</b> - Review of services purchased from third parties to ensure value for money and management of the cost increases of externally purchased services.	29	29	29	0	
<b>Procurement cards</b> - Rebates from extended use of procurement cards.	25	25	25	0	
<b>Total</b>	<b>79</b>	<b>79</b>	<b>79</b>	<b>0</b>	

## 22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Revenue Investment Funding	Contra to/from Earmarked Reserves	COVID Approved Allocations	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Assistant Director - Governance & Policy	(115)	0	(115)	(1)				(1)	
Communications	1,199	(719)	480	(139)			3	(142)	Over recovery of income. Thorough review of marcomms income tracker and related expenditure carried out with Finance colleagues to ensure accuracy of forecasting moving forward.
HR Organisational Development	785	0	785	(33)				(33)	Underspend due to in year staff changes
Property Management	2,753	(1,412)	1,341	(154)		6		(160)	Delays in recruitment is reflected in the reduced salary costs which is in part offset by the increased security costs at Water Orton
Legal & Democratic	9,038	(8,121)	917	(743)				(743)	Largely as a result of externa legal trading. Surplus forecast £1.611m, above budget target £556k. This is not an underspend but an overcover of surplus (profit) from traded activity. New work (and thus income) has been received from Cornwall & Manchester increasing our projected surplus as costs have not risen at the same level as a result of efficiencies in some areas and recruitment lag in others. This has increased margin across the external work. Internal income has also risen above that projected although no surplus is made on that work (we aim to break even internally). Legal Services now support 17 other Local Authorities with legal work.
Corporate Policy	564	0	564	(42)				(42)	Underspend due to in year staff changes - recruitment lag, reduced hours and non funded maternity
<b>Net Service Spending</b>	<b>14,224</b>	<b>(10,252)</b>	<b>3,972</b>	<b>(1,112)</b>	<b>0</b>	<b>6</b>	<b>3</b>	<b>(1,121)</b>	

Annex L Reserves - Governance & Policy - Sarah Duxbury  
 Strategic Director - Rob Powell  
 Portfolio Holders - Cllr Andy Jenns (Customers & Transformation)

Reserve	Approved Opening Balance 01/04/2022 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2023 £'000	Comments
One Public Estate	252		(6)	246	
<b>Total</b>	<b>252</b>	<b>0</b>	<b>-6</b>	<b>246</b>	

Saving Proposal	Target £'000	Actual £'000	Forecast £'000	Shortfall/ (Overachievement) £'000	Reason for financial variation and any associated management action
<b>Electronic record keeping</b> - Reduced storage requirements as a result of the move to electronic record keeping.	10	0	10	0	Difficult to fully predict at present given the bin, scan, store effects and the reprocurement of the new RM system which is currently underway
<b>Savings on third party spend</b> - Review of services purchased from third parties to ensure value for money and management of the cost increases of externally purchased services.	33	33	33	0	
<b>Legal services trading income</b> - Additional surplus from external trading with other local authorities and public sector bodies.	40	40	40	0	This is already achieved and expected to remain (and possibly increase) by end of Q4
<b>Paper free meetings</b> - Reduction in the cost of printing as a result of moving to paper free meetings.	10	5	5	5	Take up of paper free meetings is currently approx. 50%
<b>Vacancy management</b> - Recognise natural underspends from staff turnover and operating under-capacity.	45	45	45	0	
<b>Total</b>	<b>138</b>	<b>123</b>	<b>133</b>	<b>5</b>	

Governance & Policy - Sarah Duxbury  
Strategic Director - Rob Powell  
Portfolio Holders - Councillor Jenns (Customers & Transformation)

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
10972000	Wark - Land At Hawkes Farm (Europa Way) - Plan Cons	756	0	0	0	756	756	0	0	0	756	0	0	Project completed.
11136000	Various Properties - Renewable Energy/Reducing Energy	240	0	0	0	240	240	0	0	0	240	0	0	No current projects ongoing
11292000	Rural Services Capital Maintenance 2017/18	611	77	37	0	725	611	58	17	0	686	-19	-39	Works due to complete. No further expenditure anticipated for 2022/23.
11335000	Rationalisation of County Storage Facilities	9,382	30	159	0	9,571	9,382	110	79	0	9,571	80	0	Additional replacement works to legacy heating system (was part of initial project scope) to be included to partitioning works for this year.
11440000	Strategic Site Planning Applications	2,661	422	844	0	3,926	2,661	422	844	0	3,926	0	0	Planning consent obtained in Qtr 3. Now proceeding to contract with DFE re Secondary School. Site preparation work now able to commence.
11446000	Rural Services capital maintenance 18-19	179	0	0	0	179	179	0	0	0	179	0	0	
11542000	Rural Services Capital Maintenance 2019/20	233	115	11	0	359	233	82	11	0	326	-33	-33	Tender returned at £150,000 and shortfall in budget to be covered by Forestry. Approximately 75% to be completed in 2022/23 with works starting in January 2022.
11689000	Maintaining the Smallholdings land bank	0	761	0	0	761	0	370	391	0	761	-391	0	No feasible purchases this year. Budget reprofiled for 2023/24.
11790000	Smallholdings Capital Maintenance 20-21	99	66	57	0	222	99	189	6	0	294	124	72	Slippage ongoing and budget re profiled. Smallholdings Capital Maintenance will need to be reviewed and a new request submitted for 24/25
11858000	Creation of office space at Holly Walk, Leamington	548	823	40	0	1,412	548	819	44	0	1,412	-4	0	Practical completion now reached, minor additional works now being completed - Project on budget - retention of 2.5% contractor costs until 2023/24
11867000	Smallholdings Maintenance 2021/22	0	33	179	0	212	0	33	179	0	212	0	0	Stock condition survey to be commissioned this quarter with the works following in 2023/24.
11910000	Public Sector Decarbonisation Scheme	533	3	0	0	537	533	3	0	0	537	0	0	PSDS Scheme 2 - now closed - no further spend
11929000	Bedworth/Croxhall Street Centre/ Renovation	8	212	0	0	220	8	6	0	0	15	-205	-205	After detailed feasibility the Croxhall Centre Refurbishment and conversion was found to be too expensive and beyond funds available from other sources. Project aborted. Costs to be transferred back to revenue.
11953000	Land at Leicester Lane Cubbington	116	1,029	447	0	1,592	116	223	1,253	0	1,592	-806	0	The delays were due to further geo-technical surveys to establish the levels of contamination from the historic landfill before a decision is made on whether WCC purchases the land.
11975000	Smallholdings Maintenance 2022-23	0	173	200	0	373	0	0	373	0	373	-173	0	Stock condition survey to be commissioned this quarter with the works following in 2023/24.
12017000	Acquisition of land in Warwick	0	1,020	0	0	1,020	0	935	0	0	935	-85	-85	This property is now under offer to NHS SWFT as per Cabinet Approval. If let the full capital spend of this project will not be required.
<b>Grand Total</b>		<b>15,368</b>	<b>4,764</b>	<b>1,974</b>	<b>0</b>	<b>22,105</b>	<b>15,368</b>	<b>3,250</b>	<b>3,197</b>	<b>0</b>	<b>21,815</b>	<b>-1,514</b>	<b>-290</b>	

22/23 Revenue Budget

Service	Gross Exp	Gross Inc	Net Exp		Net Variance Represented by				Reason for Net Variation and Management Action
	Budget	Budget	Budget	Variation Over/ (Under)	Approved Investment/Transformation funds	Contra to/from Earmarked Reserves	COVID Pressures	Remaining Service Variance	
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
Government Grants & Business Rates	0	(162,438)	(162,438)	545				545	Underachievement in grant income.
Capital Financing Costs	27,283	(3,063)	24,219	(434)				(434)	Underspend relates to a reduction in the minimum revenue provision (MRP) for normal debt.
0-5 Strategy for Children	0	(299)	(299)	0				0	
Strategic Management Team	1,297	0	1,297	(41)				(41)	Underspend is due to cumulative salary variations on Hay Grade posts and a reduction in hours on Single Status.
County Coroner	1,017	(300)	717	(121)				(121)	Service is forecasting an underspend due to lower levels of demand compared to budget - mortuary / body retrievals/ post mortems.
County Council Elections	263	0	263	(243)		(243)		0	Budget to be transferred to Quadrennial election reserve to fund future year elections
Environment Agency - Flood Defence Levy	263	0	263	0				0	
External Audit Fees	327	0	327	(2)				(2)	
Pensions deficit under-recovery	1,483	0	1,483	0				0	
Members Allowances and Expenses	1,141	0	1,141	(11)				(11)	Underspend relates to an overall reduction in Members travel and subsistence.
Apprenticeship Levy	1,070	0	1,070	249		249		0	The apprenticeship levy is forecast to overspend by £249k which will be drawdown from the apprenticeship reserve at year end.
Other Administrative Expenses and Income	5,940	(2,972)	2,968	(210)		(286)	250	(174)	£250k relates to approved Covid related expenditure funded by 2021/22 unringfenced covid grants. There is a £525k underspend which relates to the reversal of the 1.25% National Insurance rate rise as per the autumn statement and a £350k paid dividend which is offsetting the increase in salaries due to the pay award of £667k. £286k underspend relates the cost of the disposal of assets being lower than estimated, this will be added to the Capital Fund.
Warwickshire Property and Development Company	1,967	0	1,967	(1,590)		(1,590)		0	Net contribution to the commercial risk reserve of £1.590m from the central WPDG budget as a result of underutilised provision for delayed capital receipts set aside as part of the Business Plan
Warwickshire Recovery and Investment Fund	0	0	0	0				0	
Provision for DSG Deficit	0	0	0	0				0	
<b>Net Service Spending (excluding DSG)</b>	<b>42,051</b>	<b>(169,072)</b>	<b>(127,022)</b>	<b>(1,858)</b>	<b>0</b>	<b>(1,870)</b>	<b>250</b>	<b>(238)</b>	

**Annex M Reserves - Other Services - Virginia Rennie**  
**Strategic Director - Rob Powell**

Reserve	Approved Opening Balance 01/04/2022 £'000	Movement in Year £'000	Effect of Outturn £'000	Closing Balance 31/03/2022 £'000
School Balances	23,086	0		23,086
Loans To Schools	14	0		14
<b>Total Earmarked School Reserves</b>	<b>23,100</b>	<b>0</b>	<b>0</b>	<b>23,100</b>
NNDR Pool Surplus Reserve	2,204	0		2,204
<b>Total Earmarked External Reserves</b>	<b>2,204</b>			<b>2,204</b>
Local Resilience Forum - Brexit funding	63	0		63
Corporate Apprenticeship Fund	878	0	(249)	629
Redundancy Fund	5,822	0		5,822
Schools in Financial Difficulty	1,641	(70)		1,571
<b>Total Internal Policy (Annual review)</b>	<b>8,404</b>	<b>(70)</b>	<b>(249)</b>	<b>8,085</b>
Financial Instruments Reserve	2,084	0		2,084
Insurance Fund	7,986	1,300		9,286
Capital Fund	982	0	286	1,268
NNDR Appeals Reserve	22,774	0		22,774
Quadrennial Elections	613	0	243	856
Audit Fee Reserve	115	0		115
IT Sinking Fund	2,773	0		2,773
Commercial Risk Reserve	8,758	(883)	1,590	9,465
Schools Liability Reserve	254	0		254
<b>Total Volatility (Annual Review)</b>	<b>46,339</b>	<b>1,300</b>	<b>529</b>	<b>48,168</b>
Fire Transformation Fund	564	(52)		512
Childrens Tranformation Fund	6,430	(5,198)		1,232
Council Change Fund	6,821	(2,622)		4,199
Unringfenced Government Grants	0	0		0
Revenue Investment Funds	16,291	(2,234)		14,057
Covid Grants Ringfenced	3,353	0		3,353
Covid Grants Unringfenced	11,047	0		11,047
<b>Total Invest To Save Funds</b>	<b>44,504</b>	<b>(10,106)</b>	<b>0</b>	<b>34,398</b>
Directorate Risk Reserve - Communities	3,007	(687)		2,320
Directorate Risk Reserve - People	10,526	(1,391)		9,135
Directorate Risk Reserve - Resources	2,106	(1,041)		1,065
Contingency to cover DSG Overspend	13,678	7,972		21,650
General Reserves	21,417	4,583		26,000
<b>Total Management of Financial Risk</b>	<b>50,734</b>	<b>9,436</b>	<b>0</b>	<b>60,170</b>
Medium Term Financial Contingency	53,355	(16,322)		37,033
<b>Total Contingency Reserves</b>	<b>53,355</b>	<b>(16,322)</b>	<b>0</b>	<b>37,033</b>
<b>Total</b>	<b>228,640</b>	<b>(16,645)</b>	<b>1,870</b>	<b>427,024</b>



**Annex M Savings - Other Services - Virginia Rennie**  
**Strategic Director - Rob Powell**

<b>Saving Proposal</b>	<b>Target £'000</b>	<b>Actual £'000</b>	<b>Forecast £'000</b>	<b>Shortfall/ (Overachievement) £'000</b>	<b>Reason for financial variation and any associated management action</b>
<b>Savings on third party spend</b> - Review of services purchased from third parties to ensure value for money.	101		101	0	
<b>Insurance</b> - Savings arising as a result of revised insurance calculation assuming higher level of self insurance. (Delivery will be the responsibility of the Assistant Director - Finance).	2		2	0	
<b>Early Invoice Payment Rebates</b> - Increased take-up of early invoice payment offer. (Delivery will be the responsibility of the Assistant Director - Finance).	68		68	0	
<b>Treasury Management</b> - A target to increase returns on investment by 10 basis points based on a more pro-active approach to treasury management. (Delivery will be the responsibility of the Assistant Director - Finance.)	185		185	0	
<b>Total</b>	<b>356</b>	<b>0</b>	<b>356</b>	<b>0</b>	

Corporate - Andrew Felton  
Strategic Director - Rob Powell  
Portfolio Holders - Councillor Butlin

2022/23 to 2024/25 Capital Programme

Project	Description	Approved Budget					Forecast					Variation		Commentary
		Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Earlier Years £'000	2022/23 £'000	2023/24 £'000	2024/25 onwards £'000	Total £'000	Variance in Year £'000	Total Variance £'000	
11868000	Warwickshire Property Development Company	0	5,643	23,005	91,352	120,000	0	2,922	25,726	91,352	120,000	-2,721	0	Current year updated to reflect agreed drawdown schedule of Southam Development loan. No further WPDG loans expected in 2022/23
11917000	Warwickshire Recovery & Investment Fund	400	30,000	30,000	69,600	130,000	400	4,600	23,000	102,000	130,000	-25,400	0	Current year forecast reduced to reflect pipeline of BIG fund loan requests from market. Consisting of one agreed loan and two potential loans yet to be agreed.
12007000	Asset Replacement Fund (ARF)	0	3,000	3,000	9,000	15,000	0	81	5,920	9,000	15,000	-2,920	0	With long lead times on the procurement of Vehicles, Plant and Equipment (VPE) the 2022-23 funding for the ARF which has not yet been allocated to any specific VPE acquisitions has been transferred into 2023-24. Funding for gritters (12007002) has been postponed until 2023-24. The library vans (12007001) will be received and paid for in 2023-24 due to the timescales for delivery.
Corporate		400	38,643	56,005	169,952	265,000	400	7,602	54,646	202,352	265,000	-31,041	0	

## Reserves Schedule as at Period 8 2022/23 (Q3)

Directorate	Service	Description	Reserves as at 31 March 2022	Carry Forwards	Movement in year	Effect of outturn (based on Q3 forecasts)	22/23 MTFS commitment	Reserves Review	Future MTFS commitment	Uncommitted Reserves
			£	£	£	£	£	£	£	£
<b>Earmarked - Schools Reserves</b>										
Schools	Education Services	DSG Reserve - County Council spend	(11,097,090)	0		(4,493,000)	(1,070,000)		0	(16,660,090)
	Finance	School Absence Insurance Equalisation Reserve	872,342	0		(18,000)	0		0	854,342
		School Balances	23,085,732	0			0		0	23,085,732
	Other Services	Contingency to cover DSG Overspend	13,678,000	0	7,972,000		0		0	21,650,000
		Loans To Schools	14,300	0			0	(14,300)	0	0
		<b>Total Earmarked Schools Reserves</b>	<b>26,553,283</b>	<b>0</b>	<b>7,972,000</b>	<b>(4,511,000)</b>	<b>(1,070,000)</b>	<b>(14,300)</b>	<b>0</b>	<b>28,929,983</b>
<b>Earmarked - External Reserves</b>										
Communities	Education Services	School Improvement Monitoring & Brokering Reserve	893,354	0			0		0	893,354
	Fire and Rescue	Emergency Service Network	906,599	0		(8,000)	0		0	898,599
	Environment Services	Proceeds of Crime	246,867	0		30,000	0		0	276,867
		S38 Developer Funding	751,500	0			0		0	751,500
	Strategic Commissioning Communities	Speed Workshops	958,081	0		485,000	0		0	1,443,081
People		Rural Growth Network	242,090	0		(100,000)	0		0	142,090
		Adoption Central England	314,741	0	(64,500)	(1,105,000)	0		854,759	(0)
	Children and Families	Controlling Migration Fund	180,967	0	(73,957)	12,000	0		0	119,010
	Social Care and Support	BCF System Development Fund	3,860,000	0		(1,200,000)	0		0	2,660,000
	Strategic Commissioning People	Social Care & Health Partnership	2,121,945	0		(1,145,000)	0		0	976,945
Resources	Business and Customer Services	Museum, Records and Libraries Trust Funds and Bequests	345,112	0			0		0	345,112
	Finance	LA Counter Fraud Fund Grant	15,787	0			0		0	15,787
	Governance and Policy	One Public Estate	251,685	0		(6,000)	0		0	245,685
Corporate	Other Services	NNDR Pool Surplus Reserve	2,204,109	0			0		0	2,204,109
		<b>Total Earmarked External Reserves</b>	<b>13,292,835</b>	<b>0</b>	<b>(138,457)</b>	<b>(3,037,000)</b>	<b>0</b>	<b>0</b>	<b>854,759</b>	<b>10,972,137</b>
<b>Reserves Subject to Annual Review - Internal Policy</b>										
People	Strategic Commissioning People	Domestic Abuse Grant	1,040,132	0		701,000	0		0	1,741,132
		Universal Drug Fund	161,998	0	42,002		(204,000)		0	0
	Children and Families	Priority Families Reserve	1,046,493	0		561,000	(412,000)		0	1,195,493
Resources	Business and Customer Services	Warwickshire Local Welfare Scheme	812,283	0		130,000	0		0	942,283
	Enabling Services	Going for Growth Apprenticeship Scheme	296,693	0			0		0	296,693
Corporate	Other Services	LATC Operational Reserve	0	0			0		0	0
		Local Resilience Forum - Brexit funding	454,996	0		0	0		0	454,996
		Corporate Apprenticeship Fund	878,080	0		(249,000)	0		0	629,080
		Redundancy Fund	5,821,551	0	(293,674)		0		0	5,527,877
		Schools in Financial Difficulty	1,641,267	0			(70,000)		0	1,571,267
		<b>Total Annual Review - Internal Policy</b>	<b>12,153,494</b>	<b>0</b>	<b>(251,672)</b>	<b>1,143,000</b>	<b>(686,000)</b>	<b>0</b>	<b>0</b>	<b>12,358,822</b>
<b>Reserves Subject to Annual Review - Volatility</b>										
Communities	Environment Services	Domestic Homicide Reviews	3,120	0			0		0	3,120
	Fire and Rescue	Pensions Reserve	133,323	0		(27,000)	0		0	106,323
People	Children and Families	Youth Justice Remand Equalisation	766,995	0		(17,000)	0		0	749,995
Corporate	Other Services	Financial Instruments Reserve	2,084,105	0			0		0	2,084,105
		Insurance Fund	7,985,790	0			1,300,000		0	9,285,790
		Capital Fund	982,323	0		286,000	0		0	1,268,323
		Tax base volatility reserve	22,774,112	0	5,393,776		0		0	28,167,888
		Pensions Deficit Reserve	0	0			0		0	0
		Quadrennial Elections	613,280	0		243,000	0		0	856,280
		Audit Fee Reserve	114,894	0			0		0	114,894
		IT Sinking Fund	2,772,675	0			0		0	2,772,675

**Reserves Schedule as at Period 8 2022/23 (Q3)**

Directorate	Service	Description	Reserves as at 31 March 2022	Carry Forwards	Movement in year	Effect of outturn (based on Q3 forecasts)	22/23 MTFS commitment	Reserves Review	Future MTFS commitment	Uncommitted Reserves
			£	£	£	£	£			£
		Commercial Risk Reserve	8,758,117	0		1,590,000	(883,000)		0	9,465,117
		Schools Liabilities	253,594	0			0		0	253,594
		Interest Rate Volatility Reserve	0	0			0		0	0
		Inflation Contingency Reserve	2,276,305	0			0		0	2,276,305
		Oxygen Volatility Reserve	37,988	0			0		0	37,988
		Covid Tax Volatility	4,890,941	0			0	(4,890,941)	0	0
		<b>Total Annual Review Volatility</b>	<b>54,447,562</b>	<b>0</b>	<b>5,393,776</b>	<b>2,075,000</b>	<b>417,000</b>	<b>(4,890,941)</b>	<b>0</b>	<b>57,442,397</b>
<b>Invest to Save Funds</b>										
Corporate	Other Services	Fire Transformation Fund	563,842	(52,000)	119,000		0		(630,842)	0
		Children's Transformation Fund	6,429,573	(2,315,423)	(2,583,895)	88,000	0		(1,487,255)	131,000
		Council Change Fund	6,821,344	(2,621,500)	(2,251,714)	1,054,000	(393,490)		(2,608,640)	0
		Revenue Investment Funds (upto Mar 22)	16,290,548	(2,050,000)	(11,587,636)	168,000	(779,815)		(2,041,097)	0
	Other Services	New Revenue Investment Funds (From 22/23)	0		8,295,340		0		(703,310)	7,592,030
	Other Services	Revolving Fund	0		5,000,000		0			5,000,000
	Other Services	Digital Roadmap Investment Fund				1,463,000	0			1,463,000
Communities	Education Services	Education Transformation Fund	1,424,749	(184,000)		206,000	0		(1,446,749)	0
		<b>Total Invest to Save Funds</b>	<b>31,530,058</b>	<b>(7,222,923)</b>	<b>(3,008,905)</b>	<b>2,979,000</b>	<b>(1,173,305)</b>	<b>0</b>	<b>(8,917,893)</b>	<b>14,186,032</b>
<b>Reserves Subject to Annual Review - Specific Investment Projects</b>										
Communities	Education Services	Virtual School for children looked after	0	0			0		0	0
		Education management information system	46,365	0			0		0	46,365
	Environment Services	Flood Management Reserve	602,538	0			0		0	602,538
	Fire and Rescue	Vulnerable People Earmarked Reserve	143,113	0		3,000	0		0	146,113
	Strategic Commissioning for Communities	Kenilworth Station	552,095	0			0		0	552,095
		Skills Delivery for Economic Growth	75,904	0			0		0	75,904
Resources	Business and Customer Services	European Match Funding	166,123	0		(81,000)	0		0	85,123
	Enabling Services	Corporate Customer Journey Programme	98,009	0		(98,000)	0		0	9
Corporate	Other Services	HR - Service Improvement Projects	59,829	0			0		0	59,829
		Unringfenced Government Grants	0	0			0		0	0
		Covid Grants Ringfenced	3,352,511	0		(2,922,000)	0		(430,511)	0
		Covid Grants Unringfenced	11,046,544	0		(2,273,000)	0	(5,981,544)	(2,292,000)	500,000
		<b>Total Annual Review Specific Investment Projects</b>	<b>16,143,031</b>	<b>0</b>	<b>0</b>	<b>(5,371,000)</b>	<b>0</b>	<b>(5,981,544)</b>	<b>(2,722,511)</b>	<b>2,067,976</b>
<b>Management of Financial Risk</b>										
Communities		Directorate Risk Reserve	3,006,734	(687,000)	257,000	(2,576,734)	0		0	(0)
People	includes winter pressure	Directorate Risk Reserve	10,525,501	(1,391,000)	(696,000)	(2,098,000)	2,300,000		0	8,640,501
Resources		Directorate Risk Reserve	2,106,403	(1,041,000)		1,676,000	0		0	2,741,403
Corporate		General Reserves	21,417,312	0			4,582,688		0	26,000,000
		<b>Total Management of Financial Risk</b>	<b>37,055,949</b>	<b>(3,119,000)</b>	<b>(439,000)</b>	<b>(2,998,734)</b>	<b>6,882,688</b>	<b>0</b>	<b>0</b>	<b>37,381,903</b>
<b>Available for Use Reserves</b>										
Corporate		Medium Term Financial Contingency	53,355,316	(402,000)		(3,690,266)	(18,220,770)	10,886,785	(22,626,000)	19,303,065
		<b>Total Available for Use Reserves</b>	<b>53,355,316</b>	<b>(402,000)</b>	<b>0</b>	<b>(3,690,266)</b>	<b>(18,220,770)</b>	<b>10,886,785</b>	<b>(22,626,000)</b>	<b>19,303,065</b>
<b>Z0001 Corporate Budget Control</b>			<b>Total</b>	<b>244,531,529</b>	<b>(10,743,923)</b>	<b>9,527,742</b>	<b>(13,411,000)</b>	<b>(13,850,387)</b>	<b>0</b>	<b>(33,411,645)</b>
										<b>182,642,315</b>